

Date of issue: Friday, 29 January 2021

MEETING	CABINET	
	Councillor Swindlehurst	Leader of the Council and Cabinet Member for Regeneration & Strategy
	Councillor Akram	Deputy Leader of the Council and Cabinet Member for Governance & Customer Services
	Councillor Anderson	Sustainable Transport & Environmental Services
	Councillor Bains	Inclusive Growth & Skills
	Councillor Carter	Children & Schools
	Councillor Mann	Planning & Regulation
	Councillor Nazir	Housing & Community Safety
	Councillor Pantelic	Health & Wellbeing
DATE AND TIME:	MONDAY, 1ST FEBRUARY, 2021 AT 6.30 PM	
VENUE:	VIRTUAL MEETING	
DEMOCRATIC SERVICES OFFICER: (for all enquiries)	NICHOLAS PONTONE 07749 709 868	

SUPPLEMENTARY PAPERS

The following Papers have been added to the agenda for the above meeting:-

* Items 5, 7 and 8 were not available for publication with the rest of the agenda.

PART 1

<u>AGENDA ITEM</u>	<u>REPORT TITLE</u>	<u>PAGE</u>	<u>WARD</u>
5.	St Martin's Place Redevelopment Update	1 - 10	Chalvey
7.	Revenue Budget Monitor - Quarter 3 2020/21	11 - 42	All
8.	Capital Budget Monitor - Quarter 3 2020/21	43 - 56	All

This page is intentionally left blank

SLOUGH BOROUGH COUNCIL

REPORT TO: Cabinet **DATE:** 1 February 2021

CONTACT OFFICER: Stephen Gibson, Executive Director of Place

(For all Enquiries) Fin Garvey, Head of Property Services
07511 048404

WARD(S): Chalvey

PORTFOLIO: Councillor Swindlehurst – Leader of the Council and Cabinet Member for Regeneration & Strategy
Councillor Nazir – Cabinet Member for Housing & Community Safety

PART I
KEY DECISION

PROPOSED REDEVELOPMENT OF ST MARTINS PLACE**1. Purpose of Report**

- 1.1 On 28 May 2018, Cabinet agreed that St. Martin’s Place (“SMP”) should be redeveloped to provide a mix of affordable housing that would make a material contribution to the Housing Strategy.
- 1.2 On 16 March 2020, authority was given to enter into a Pre-Construction Services Agreement with Slough Urban Renewal (“SUR”) to undertake a range of building surveys and preliminary design. Having undertaken a review of the preliminary design options, this report identifies remodelling SMP as the preferred option as the most feasible and expedient approach to redevelop this asset.

2. Recommendation(s)/Proposed Action

It is recommended that Cabinet:

- 2.1 Agree that the preferred option to redevelop SMP is as follows:
- 2.1.1 To reconfigure the existing building under Permitted Development (“PD”) rights to provide 64 properties.
- 2.1.2 To transfer the asset to the HRA to develop a 100% affordable housing project funded via the HRA through a combination of borrowing, commuted sums and capital receipts.
- 2.1.3 To incorporate car parking spaces for the Ice Arena and drop-off car parking for Claycotts Primary School.
- 2.2 To facilitate business planning, agree to provide delegated authority for the Executive Director of Place, in consultation with the Leader of the Council and the Executive Director of Corporate Operations to undertake the following:

- 2.2.1 Identify the preferred procurement route for construction works based on a combination of quality, cost and deliverability and undertake market testing to identify a cost base for the proposed business plan.
 - 2.2.2 Identify vacant sites within the HRA that could be disposed of and undertake any necessary consultation on disposal of these assets.
 - 2.2.3 Undertake a more detailed options appraisal, linked to current Council priorities, to inform a final business case for SMP.
- 2.3 Note that a report will be brought back to Cabinet in Q1 2021/22 to seek approval for the full business plan.

3. The Slough Joint Wellbeing Strategy, the Slough Joint Strategic Needs Assessment and the Five Year Plan

- 3.1 The delivery of new affordable housing at SMP within the HRA will contribute to the provision of affordable housing within the Borough and is consistent with the long term Housing Strategy.
- 3.2 The development will make a contribution to the following joint priorities captured within the Slough Wellbeing Strategy 2020- 2025:

Priority 1: Starting Well

Constructing the new development will improve local temporary employment opportunities as well as increasing apprenticeship opportunities enabling local people to start their working life well and improve their learning and skill base,

Priority 3: Strong, healthy and attractive neighbourhoods

Promoting an affordable housing scheme next to Salt Hill Park will encourage more active lifestyles, improved mental health and wellbeing, increase life expectancy and encourage strong, healthy and attractive neighbourhoods

- 3.3 The development will make a significant contribution to the following outcomes within the Slough 2020-2025 Five Year Plan:

Outcome 1: Slough children will grow up to be happy, healthy and successful

Promoting new affordable homes next to open space will have facilitate the best start for Slough's children

Outcome 2: Our people will be healthier and manage their own care needs

Creating affordable homes next to open spaces will encourage healthier lifestyles helping our people to be healthier and manage their own care needs

Outcome 3: Slough will be an attractive place where people choose to live, work and stay

Inventive re-use of obsolete buildings will ensure Slough remains an attractive place to live and work.

Outcome 4: Our residents will live in good quality homes

Direct provision of quality affordable homes for our residents.

Outcome 5: Slough will attract, retain and grow businesses and investment to provide opportunities for our residents

The re-use of an obsolete building to create affordable homes and provide opportunity to our residents will help retain business and investment.

4. Other Implications

a) Financial

This report comes with no financial implications. The report scheduled for later in the year will include the full business plan. It should be noted that the business plan will focus on the preferred option, namely that the scheme will be developed and financed by the HRA.

b) Risk Management

Recommendation from section 2 above	Risks/Threats / Opportunities	Current Controls	Using the Risk Management Matrix Score the risk	Future Controls
2.1.1 To reconfigure the existing building under Permitted Development (“PD”) rights to provide 64 properties	Controlling the cost of a conversion relative to a new build can be difficult as conversion are more individual	SUR have delivered a range of community projects for the council. Third party contractors can also be procured through Regeneration Delivery	8	A costed business plan will be coming back to Cabinet in Q1 21/22
2.1.2 To transfer the asset to the HRA to develop a 100% affordable housing project funded via the HRA through a combination of borrowing, commuted sums and capital receipts.	Building via the HRA enables the utilisation of commuted sums and institutional finance and is independent of market conditions.	A detailed option review into the available options has been undertaken with the support of SUR.	4	A costed business plan will be coming back to Cabinet in Q1 21/22

Recommendation from section 2 above	Risks/Threats / Opportunities	Current Controls	Using the Risk Management Matrix Score the risk	Future Controls
2.1.3 To incorporate car parking spaces for the Ice Arena and drop-off car parking for Claycotts Primary School.	Moving the ice arena overflow parking enables the neighbouring Montem Lane scheme to come forward with additional homes	A detailed option review into the available options has been undertaken with the support of SUR.	4	A costed business plan will be coming back to Cabinet in Q1 21/22
2.2.1 Delegate authority to: Identify the preferred procurement route for construction works based on a combination of quality, cost and deliverability and undertake market testing to identify a cost base for the proposed business plan	Controlling the cost of a conversion relative to a new build can be difficult as conversions are more individual	SUR have delivered a range of community projects for the council. Third party contractors can also be procured through Regeneration Delivery	8	A costed business plan will be coming back to Cabinet in Q1 21/22
2.2.2 Delegate authority to: Identify vacant sites within the HRA that could be disposed of and undertake any necessary consultation on disposal of these assets	Releasing sites for market disposal could generate capital receipts towards the re-use of SMP	The review will be mindful of maximising the overall number of affordable homes achieved.	4	A costed business plan will be coming back to Cabinet in Q1 21/22

Recommendation from section 2 above	Risks/Threats / Opportunities	Current Controls	Using the Risk Management Matrix Score the risk	Future Controls
2.2.3 Delegate authority to: undertake a more detailed options appraisal, linked to current Council priorities, to inform a final business case for SMP	Controlling the cost of a conversion relative to a new build can be difficult as conversions are more individual	SUR have delivered a range of community projects for the council. Third party contractors can also be procured through Regeneration Delivery	8	A costed business plan will be coming back to Cabinet in Q1 21/22
2.3 Note that a report will be brought back to Cabinet in Q1 2021/22 to seek approval for the full business plan.	Controlling the cost of a conversion relative to a new build can be difficult as conversions are more individual	SUR have delivered a range of community projects for the council. Third party contractors can also be procured through Regeneration Delivery	4	A costed business plan will be coming back to Cabinet in Q1 21/22

c) Human Rights Act and Other Legal Implications

There are no Human Rights Act implications in relation to the recommendations in this report given there are no residents on the SMP site that might be adversely affected by the development.

The Council has the power under s.19(1) Housing Act 1985 to appropriate land and s.9 permits the Council to provide housing accommodation by erecting houses or converting buildings into houses, on land acquired by it for the purposes of Part II of that Act. Council owned and managed housing accommodation is financed within a ring-fenced Housing Revenue Account, which is separate from the general funds of the Council. The income and expenditure within the HRA must balance and rents and other charges must be set to meet the medium and long term maintenance and building plans set out with the Council's Housing Strategy.

There are a number of financing options for HRA projects, including borrowing, use of capital receipts from sale of specific HRA assets and s.106. agreements.

The Council has the power to dispose of land held within the HRA under s.32 of the Housing Act 1985. Secretary of State consent is required to dispose of HRA

assets, although there are a number of general consents, including where the Council wishes to dispose of vacant land. The Council has a duty to consult housing tenants on housing management issues. Once the Council has identified potential sites for disposal, it will consider whether these consultation duties are triggered and if so, delegated authority is provided to allow this consultation to be undertaken. The results of any consultation will be included in the final business plan.

The preferred option is to develop SMP via permitted development rights and officers will consult with the planning department to ensure that any development proposal complies with planning policy and is permissible within such rights. Further detail will be provided in the final business plan. The proposal may also involve the need to vary the existing planning conditions for the Montem site to release funding to use for the development of SMP and provision of 100% affordable housing. Further work is required to identify the most appropriate way to finance the redevelopment of SMP and this will inform the final business plan.

Whilst SUR has undertaken preliminary surveys and design work, the Council will need to procure contractors to undertake development works. Such procurement will need to comply with public procurement rules and the Council's internal procedures. Delegated authority is provided to allow further work to be undertaken to identify the most appropriate procurement route, including the option to use existing framework agreements. Further detail on the procurement plans will be provided in the final business plan.

d) Equalities Impact Assessment

An Equalities Impact Assessment was not carried out. The equality implications of the proposal will be set out in the final business plan.

5. Supporting Information

Background

- 5.1 In May 2020, SUR was appointed to examine the wider residential development potential of 33-51 Bath Road, which comprises the Council's former headquarters at SMP and the adjacent office block known as Capital Point. SBC owns the freehold interest of both assets.
- 5.2 Having ruled out the potential for a new build project on viability grounds and to ensure that the supply of affordable homes is increased as expediently as possible, this report recommends that the Council should reaffirm its previous preferred option to remodel SMP to provide circa 64 affordable housing properties. Due to their proximity to the open space at Salthill Park, and the open space improvements in the nearby Montem site, the conversion of SMP will provide an attractive location for residential housing.

Refurbishment Options

- 5.3 In terms of any refurbishment there are two main options:
 - 5.3.1 A conversion where the existing facade is reused as much as possible and would enable a Permitted Development ("PD") route through planning; or

- 5.3.2 A more fundamental ‘back to the frame’ concept with an element of new build and a totally new façade which is referred to in this report as a ‘**Top-hat**’ approach.
- 5.4 PD prior approval is typically a 56 day process, but would only apply if there are no material external alterations to the building. To proceed with this approach, it has to follow the prior approval process which requires the following to be considered and deemed to be acceptable by the LPA:
- The transport and highways impacts of the development;
 - Any contamination risks on the site;
 - Any flooding risks associated with the site; and ,
 - The ability to provide natural light

Subject to satisfying these conditions, PD would provide the most expedient route to delivery.

- 5.5 The Council’s intention would be to deliver an exemplar PD + scheme. This approach would provide very high quality accommodation with more generous space standards than typical PD schemes. Whilst external balconies *may* not be permissible, the proposal would be to explore the feasibility of introducing inward facing balconies.
- 5.6 The “Top-Hat” approach would have to follow a standard Planning Application process. It would not have the benefit of the “fast tracking” that a Permitted Development type would enjoy since it would involve more extensive liaison with the LPA and a full consultation process. The back-to-frame refurbishment option proposes to remove the roof and one floor of the existing SMP building and replace it with two new lightweight floors – thus increasing the overall net floor provision by one floor. The refurbishment option is technically part refurbish part new build. The LPA highlighted what they considered to be a substantial risk associated with the increased height since they felt that it would receive adverse reaction because of its impact on the setting of the Montem Mound as part of any consultation with English Heritage.
- 5.7 Given the planning risk, a straightforward more remodelling via PD is the preferred route.

Completed and Outstanding Surveys

- 5.8 SUR engaged a full set of consultants. Intrusive surveys were not undertaken since the building was occupied by Slough Children’s Services Trust. However SUR commissioned utility surveys and measured external surveys. SUR also engaged structural, highways and M&E engineers, all with a view to understanding more about the site and the major constraints on any development. A full Title was also commissioned to identify and understand any legal constraints.
- 5.9 Intrusive surveys could not have been done to the extent needed when the building was fully occupied. These will be required to support the PD approach and SUR will need to agree with the professional team the scope of any additional surveys for the roof, structure and external envelope. It is anticipated that the costs should be possible to accommodate within the existing budgets.

Parking

- 5.10 Any option for the redevelopment of SMP will be required to provide 100 car parking spaces allocated for the Ice Rink event parking. This provision accords to the planning permission that has been granted for the Montem new build development (planning reference P/07383/010).
- 5.11 SMP benefits from 136 basement car parking spaces. From this number, 100 would be allocated to the Ice Arena, with the balance allocated for residential car parking. This number will provide a ratio of 0.56 spaces per unit.
- 5.12 SBC's full council passed a motion titled 'Climate Change' which noted the urgency for national and international action to combat climate change and included a commitment to 'reducing emissions from transport by promoting sustainable transport, reducing car travel and traffic congestion and encouraging behaviour change' (July 2019). The Council has also adopted a Low Emission Strategy to improve air quality and health outcomes across Slough by reducing vehicle emissions through the accelerated uptake of cleaner fuels and technologies.
- 5.13 The SMP site is located within 1 mile (15 minutes walk) of Slough Town Centre and the train station and is located on the A4 public transport corridor with direct bus services to the Slough Trading Estate, Slough Town Centre, Heathrow airport, Maidenhead and High Wycombe.
- 5.14 SMP is also ideally located for cycling. There is an existing Slough Cycle Hub on Montem Lane directly outside the site. The existing A4 cycling provision (shared use cycle paths and bus lanes) are one of the primary east/ west routes across the Borough, and facilities are set to improve significantly with the proposed A4 east west cycle highway route presented to Cabinet in November 2020.
- 5.15 Micro-mobility transport options, such as e-scooters, will also enable sustainable local short journeys. An e-scooter parking station is located adjacent to SMP at the junction of Bath Road and Montem Lane, with additional parking stations nearby at Salt Hill Park and Tuns Lane.
- 5.16 Given the proximity of this site to the town centre, bus routes and train station, the proposed parking ratio is consistent with the objectives set out in the Transport Vision, which promote the use of public transport, walking and cycling.
- 5.17 An electric car club vehicle has been agreed to be provided as part of the Montem Lane redevelopment. This will be open to all local residents and would offer future residents of SMP access to use of a vehicle without the need for ownership of a vehicle. Consideration will also be given to introducing additional car club vehicles to meet demand in the area. Additionally, it is proposed that additional secure resident cycle storage is provided. Both of these proposals will further help to reduce the need for designated car parking spaces and are closely linked to the Low Emission Strategy.
- 5.18 The Ice Rink leisure operator (Everyone Active) was consulted during the PSCA process and was comfortable with the car park arrangements proposed. The primary concerns was the need to provide a new pedestrian access to the basement from the junction of Bath Road/Montem Lane and for their allocation of car parking to be physically distinct from the residential car parking. Both their requirements can be accommodated, and the latter was possible with the use of barriers etc.

- 5.19 Whilst the 100 spaces required for the overflow car park will be carefully managed to meet the specific demands of the Ice Arena users, options will be considered on how these spaces can be maximised in outside event periods.
- 5.20 The LPA advised the project team of the need to include drop-off facilities for Claycots Primary School. This requirement will be built into the delivery and future operation of the scheme.

Timescales

- 5.21 By using the PD route, the expectation is that a contractor could be on site by August 2021. Allowing for a 15 month contract, the 64 unit refurbishment would be ready for occupation by November 2022.

Delivery

- 5.22 Since the completed project will deliver 100% affordable housing, it is proposed that the remodelling of SMP should be delivered and financed via the HRA. The business plan will use a combination of HRA borrowing, commuted sums for affordable housing and capital receipts generated from the disposal of surplus HRA sites. The business plan will be submitted to Cabinet for Approval during Q1 2021/22.

Procurement

- 5.23 There are a number of procurement options to deliver this project. In addition to directly appointing SUR to develop the scheme through the Community Project route, the Council could:
- Run an OJEU process under restricted a restricted procedure.
 - Utilise the SCAPE framework, which was used to appoint the contractor for the redevelopment of Britwell locality building.
- 5.24 Use an existing pre-competed agreement such at Crown Commercial Service's agreement Construction Works and Associated Services under the relevant lot. Advice will be sought from Procurement to utilise the most expedient and cost-effective approach for this project, which may include options not identified above.

6. Comments of Other Committees

- 6.1 None

7. Conclusion

- 7.1 Having considered various options, which included the potential for a demolition and new build project, the feedback from the initial feasibility study was that refurbishment was the most viable option for SMP.
- 7.2 The options for remodelling SMP included a study into adding extra stories onto the existing structure. Whilst this would have generated additional units, it introduced an unsatisfactory degree of planning risk following consultation with English Heritage.
- 7.3 The preferred approach is to redevelop SMP through Permitted Development Rights. This method of development will speed up the supply of new homes and make the most expedient impact on meeting housing need. SBC will adopt a

PD+ approach, which will ensure that the completed units enjoy the quality and space standards associated with other SBC-led developments.

7.4 Subject to approval of the full business plan in Q1 2021/22, the expectation is that the 64 affordable new properties will be completed in Q3 2022/23.

8. Appendices Attached

8.1 None

9. Background Papers

9.1 None

(b) Risk Management

Risk	Mitigating action	Opportunities
Legal	N/A	N/A
Property	N/A	N/A
Human Rights	N/A	N/A
Health and Safety	N/A	N/A
Employment Issues	No Additional actions post budget setting.	None
Equalities Issues	Any Equality issues were considered as part of the budget setting process and EIA's were produced where appropriate. An EIA will be produced where required during the financial year.	N/A
Community Support	N/A	N/A
Communications	Current covid financial position and its potential impact on SBC have been communicated with officers and all staff.	N/A
Community Safety	N/A	N/A
Financial	The financial risks to the Council, especially with covid are advised in the attached report and how elements will impact the year end financial position.	This monitoring report covers the third quarter of the 2020-21 financial year and presents end of financial year projections. Decisions taken now will have a positive impact on the actual year-end financial position.
Timetable for delivery	The Council is currently reviewing the 2021-22 budgets. It has a duty to set a balance budget for the year.	The Council has outlined in the 18 th May 2020 cabinet report 'Impact of Covid-19 on 2020-21 budgets.
Project Capacity	The LGA are providing pre-planned support to SCST/SBC which includes a review of SCST's financial position.	N/A
Other	N/A	N/A

(c) Human Rights Act and Other Legal Implications
None.

(d) Equalities Impact Assessment
There is no identified need for the completion of an EIA.

5. THE FORECAST (YEAR END) POSITION 2020-21

COUNCIL SUMMARY

5.1 The 2020-21 approved net budget for the Council is £124.412m.

At quarter 3 the year-end position for all the Council run services is forecasting a £2.873m underspend. This takes into account and applies the various Covid grants of £20.511m. Before applying the grant, the total overspend is £17.638m.

5.2 The current position, including Slough Children's' Services Trust (SCST) is summarised in the table below with full details shown in Appendix A.

SUMMARY - GENERAL FUND REVENUE FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget (Dec.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance (as at Dec. 20)	Last Variance September 2020 Q2	Change
	£'M	£'M	£'M	£'M	£'M
Adult & Communities	51.721	58.147	6.426	7.420	(0.994)
Children Learning & Skills (excl. SCST)	11.909	11.958	0.049	(1.556)	1.605
Slough Children's' Service Trust (SCST)	28.723	31.068	2.345	1.572	0.773
Regeneration	(1.636)	1.554	3.190	1.932	1.258
Place & Development	20.947	23.468	2.521	1.521	1.000
Finance & Resources	11.279	(6.125)	(17.404)	(10.889)	(6.515)
Chief Executive Office	1.123	1.122	(0.001)	0.000	(0.001)
Total	124.066	121.193	(2.873)	(0.000)	(2.873)
% of revenue budget over/(under) spent			-2.32%		
<u>Non Departmental Services</u> [1]	0.346	0.346	0.000	0.000	0.000
Total (Incl. Non Departmental Services)	124.412	121.539	(2.873)	(0.000)	(2.873)
% of budget over/(under) spent			-2.31%		

[1] Includes interest payments to finance the capital programme and investment receipts.

Covid Related Pressures

- 5.3 Before the Covid grant is applied the total pressure for the council is forecast £17.638m which is split by directorate. The table below separates general pressure from the Covid pressure.

FORECAST COVID 19 PRESSURES BY DIRECTORATE			
Directorate	Total Pressure Excluding Covid Grant	Covid Related	Other Pressures or (Savings)
	£'M	£'M	£'M
Adult & Communities	6.426	3.666	2.760
Children Learning & Skills	2.394	2.345	0.049
Regeneration	3.190	1.705	1.485
Place & Development	2.521	0.790	1.731
Finance & Resources	3.107	2.291	0.816
Chief Executive Office	(0.001)	0.000	(0.001)
Total	17.638	10.797	6.841

Budget Changes

- 5.4 There have been no budget transfers (virements) between directorates since last reported at quarter 2.

Adults & Communities

- 5.5 The Directorate's approved budget is £51.721m with a net provisional outturn of £58.147m. This represents an overspend of £6.426m, (which is 12.42% of the approved budget and an improvement from last quarter). It is estimated that of the £6.426m approximately £6.050m relates to pressures brought on due to the Covid pandemic (either directly or indirectly).
- 5.6 The provisional outturn position is summarised in the table below and further analysis provided in Appendix B;

ADULTS & COMMUNITIES - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Adult Social Care	40.303	43.891	3.588	4.575	(0.987)
Public Health	6.715	7.030	0.315	0.000	0.315
Communities and Skills	4.505	6.295	1.790	2.057	(0.267)
Regulatory Services	0.198	0.931	0.733	0.788	(0.055)
Total	51.721	58.147	6.426	7.420	(0.994)

- 5.7 The overall forecast overspend in Adult Social Care is £6.426m. This is an improvement from last quarter due to some services remaining closed resulting in reduced costs. These pressures do include increase in client numbers by 5% above normal rate, additional support for care providers, inflation increases of up to 5%, additional PPE and loss of income from in-care financial assessments of clients. The Communities and Skills pressure is due to the loss of income from

the Leisure Services contract and Regulatory Services variance is due to a loss of income.

Management Action

- 5.8 The Adults Social Care service is exploring all means to reduce this budget pressure. A bid has been placed for some extra funding from Frimley Integrated Care System to offset the additional costs of Covid that have not been funded by CCG monies and local authority Covid grant. The Recovery plan to reduce costs is currently on hold due to the crisis and will be under review to see if the costs can be reduced and the service are working with People Too to ensure we are maximising our budget.

Children, Learning & Skills and Slough Children's Services Trust (SCST)

- 5.9 The Directorate's net controllable Revenue Budget for 2020-21 is £40.632m inclusive of the Dedicated Schools Grant (DSG). The forecast outturn is £2.394m (6% of its budget). The Covid pressure of £2.345m primarily relates to the SCST and is a reflection of increasing numbers of Children Looked After.
- 5.10 This provisional outturn position is summarised in the table below and an explanation for the main variances within the Directorate is also provided

CHILDREN, LEARNING & SKILLS - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Directorate Services	5.300	5.675	0.375	(0.939)	1.314
Slough Children's' Service Trust (SCST)	28.723	31.068	2.345	1.572	0.773
Inclusion	0.972	0.864	(0.108)	0.009	(0.117)
Schools	3.691	3.784	0.093	0.282	(0.189)
Early Years and Prevention	2.283	1.972	(0.311)	(0.908)	0.597
Sub Total	40.969	43.363	2.394	0.016	2.378
Dedicated Schools Grant (DSG)	(0.337)	(0.337)	0.000	0.000	0.000
TOTAL	40.632	43.026	2.394	0.016	2.378

Director's Services

- 5.11 The service is expected to overspend however not significantly due to release of reserve funds to assist budget pressure on PFI unitary charge, CLS and central management and the Children, Learning & Skills other areas.

Slough Children's Services Trust (SCST)

- 5.12 The SCST is forecast to overspend by £2.345m above the agreed Council's budget, which relates to pressures with regards to the Covid-19 pandemic and is a reflection of increasing numbers of Children Looked After.
- 5.13 When SCST first informed the Council that there was a real possibility that the company was facing insolvency if expenditure was not brought under control, in July 2019, the section 151 officer requested that the possible impact of this action on SBC be highlighted – which resulted in a potential £4m revenue impact

on the Council due to payments made to SCST in advance by the Council being unrecoverable. Due to significant work undertaken by SBC officers and DfE officials, the risk of SCST insolvency during 2019-20 was averted. The £4m payments in advance still requires an agreement between the SCST and DfE and agree a resolution.

5.14 SBC officers have been working closely with SCST's leadership team in an effort to understand SCST's current financial position and to support the organisation in initiatives that will reduce this overspend by the end of the financial year. Further, both SBC and SCST officers have been in regular discussions with DfE and LGA officials highlighting the ongoing financial pressures facing the Trust and children's services more generally.

5.15 It is absolutely in the Council's best interests to ensure that SCST's finances are in a robust position at contract end. Not least in case it was deemed, at contract end that any existing liabilities owed by SCST should fall on the Council rather than on DfE who established the Trust. SBC officers have entered into discussions with DfE officials, supported by the LGA, to obtain clarification on this issue.

Schools.

5.16 The service has an overspend of £0.093m due to non-staffing contractual costs in Strategic Information resource.

Early Years' and Prevention.

5.17 The service is currently forecast to underspend by £0.311m. This is partly due to the service moving towards a more permanent workforce reducing it's reliance on agency staff. The income projection has also been partially reduced on fees and charges however this is offset by the Covid-19 support funding.

Management Action

5.18 The service is developing a plan to address the pressure on the High Needs Block within the DSG. And it will continue to review the SCST payment in advance £4.000m and the current overspend of £2.345m

Regeneration

5.19 The Regeneration Directorate net budget is -£1.636m and has a forecast adverse year end position of £1.554m resulting in a £3.190m overspend. The Covid 19 pressure is £2.521m due to income losses. The remaining pressure sits within commercial rents and emergency repairs and increased consultancy costs in major projects.

5.20 The provisional outturn position is summarised in the table below and further analysis provided in Appendix B;

REGENERATION - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget (Sept.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance September 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Major Infrastructure	4.263	4.898	0.635	0.275	0.360
Planning & Transport	2.107	3.075	0.968	1.111	(0.143)
Parking	0.427	1.021	0.594	0.489	0.105
Regeneration Development	(6.351)	(6.016)	0.335	0.059	0.276
Regeneration Delivery	(2.104)	(1.614)	0.490	(0.262)	0.752
Economic Development	0.022	0.190	0.168	0.260	(0.092)
TOTAL	(1.636)	1.554	3.190	1.932	1.258

Place & Development

5.21 This Directorate's current net budget is £20.947m. The forecast year-end position is an overspend of £2.036m. The main pressure in this area continues to relate to the DSO (Direct Services organisation) £0.761, tackling homelessness (£0.300 is directly due to Covid 19 pressure) and the facilities operational building management.

5.22 The provisional outturn position is summarised in the table below and further analysis provided in Appendix B;

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Building Management	4.946	5.245	0.299	0.217	0.082
Housing (People) Services	2.548	3.711	1.163	0.643	0.520
Housing Development	0.022	0.036	0.014	0.012	0.002
Neighbourhood Services	1.315	1.352	0.037	0.062	(0.025)
Environmental Services	14.124	14.371	0.247	0.207	0.040
Direct Service Organisation (DSO)	(2.008)	(1.247)	0.761	0.380	0.381
TOTAL	20.947	23.468	2.521	1.521	1.000

Finance & Resources

5.23 This Directorate's current net budget is £11.279m, and has a forecast outturn of £14.386m. Without the application of the Covid grant the directorate has a pressure of £3.107. £2.291m is an indirect cost due to the Covid pandemic resulting in savings targets not being met and the remainder is pressure of due to increased agency costs.

5.24 The provisional outturn position is summarised in the table below and further analysis provided in Appendix B;

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Customer and Communications	0.846	0.968	0.122	0.232	(0.110)
Organisation Development & HR	1.104	1.104	0.000	0.600	(0.600)
Governance	0.953	1.766	0.813	0.000	0.813
Digital & Strategic IT	4.750	4.005	(0.745)	0.000	(0.745)
Corporate Resources	2.189	2.366	0.177	0.600	(0.423)
Transformation	(1.500)	0.000	1.500	1.200	0.300
Transactional Services	3.076	4.316	1.240	0.700	0.540
Corporate and Departmental	(0.139)	(0.139)	0.000	0.485	(0.485)
Subtotal	11.279	14.386	3.107	3.817	(0.710)
Covid GRANT (General)	0.000	(14.790)	(14.790)	(11.075)	(3.715)
Covid GRANT Provisional (Income Loss)	0.000	(1.585)	(1.585)	(3.631)	2.046
Other Covid GRANT	0.000	(3.046)	(3.046)	0.000	(3.046)
Covid BIDS	0.000	(1.090)	(1.090)	0.000	(1.090)
Total Covid Grants	0.000	(20.511)	(20.511)	(14.706)	(5.805)
TOTAL	11.279	(6.125)	(17.404)	(10.889)	(6.515)

Chief Executive

5.25 This Directorate's current net budget is £1.122m, and is expected to breakeven this financial year.

5.26 The provisional outturn position is summarised in the table below;

CHIEF EXECUTIVE OFFICE - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Executive's Office	0.352	0.352	0.000	0.000	0.000
Strategy and Performance	0.771	0.770	(0.001)	0.000	(0.001)
TOTAL	1.123	1.122	(0.001)	0.000	(0.001)

Non-Departmental Services and MRP

5.27 This service current net budget is £0.346m, and is expected to breakeven this financial year. This includes treasury function which includes interest payable and receivable. The treasury function follows the prudential code guidelines agreed at cabinet.

5.28 The forecast outturn position is summarised in the table below

NON DEPARTMENTAL SERVICES - FORECAST (YEAR END) POSITION 2020-21					
Non-Departmental	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Treasury Management	0.915	0.915	0.000	0.000	0.000
Other Non Service Items	(0.769)	(0.769)	0.000	0.000	0.000
Parish Precepts	0.200	0.200	0.000	0.000	0.000
TOTAL	0.346	0.346	0.000	0.000	0.000

MRP

- 5.29 The treasury management budget is apportioned below. Within treasury an allowance has been placed for the Minimum Revenue Provision (MRP). The amount charged to the revenue budget for the repayment of debt is known as Minimum Revenue Provision (MRP). The total MRP charge is estimated to be £4.002m but to relieve pressure on the on the Revenue budget all but the current budget of £0.040m will be funded from capital receipts in 2020/21.

Non-Departmental	Revised Budget	Forecast Year End Position 20-21	Full Year Variance
	£'M	£'M	£'M
Interest Payable - PWLB	7.122	9.063	1.941
Interest Payable - Temporary & Money Market Loans	1.497	2.897	1.400
Interest Payable - TM Costs	0.100	0.310	0.210
Discounts & Premiums	0.327	0.138	-0.189
HRA Credit Interest	0.100	0.024	-0.076
HRA share of Loan Interest & Capitalisation Interest	-5.163	-7.686	-2.523
Total Costs of Treasury Management	3.983	4.747	0.764
Interest and Investment Income	-3.108	-4.124	-1.016
MRP	0.040	0.040	0.000
Total for Treasury Management	0.915	0.662	-0.252

Transformation

Transformation Fund

- 5.30 The Council has an agreed Transformation programme and has allocated the below £4.426m for elements below. Financial regulations allows the flexible use of capital receipts on projects that are designed to generate ongoing revenue savings in the delivery of public services and/or transform service delivery to reduce costs.

TRANSFORMATION FUND PROGRAMME FORECAST (YEAR END) POSITION 2020-21			
Scheme	Fund Available	Forecast (Year End) Position 31.03.2021	Full Year Variance
	£'M	£'M	£'M
Transformation Fund	2.768	2.983	0.215
Children's Trust	0.250	0.250	0.000
*Other Initiatives (still to be identified)	1.408	1.193	-0.215
Total	4.426	4.426	0.000

*Redundancy forecast currently a placeholder - awaiting forecast expectations

6 Impact on Council Reserves

- 6.1 The Council currently has £9.331m of usable reserves, £8.173m of general fund reserves and £1.158m of usable earmarked reserves which could be available to protect the Council from current Covid-19 financial pressures. The Council is working to reduce the overall pressure and mitigate overspends from within the revenue services, if it continues with the current forecast this would increase reserves to £12.204m

COUNCIL RESERVES FORECAST (YEAR END) POSITION 2020-21	
Council Reserves	
	£'M
General Fund-Usable	8.173
Earmarked Reserves - Usable	1.158
<i>Earmarked Reserves - Other</i>	1.620
Total Usable Reserves	9.331
Current Deficit/Pressure Q3 Revenue Budget Monitoring	2.873
Forecast Balance at 31.03.2021	12.204

- 6.2 The Council also has a Dedicated Schools Grant deficit of £13.356m. This relates to special educational needs and shows separately on its balance sheet. The Council does not have to take account of this deficit in setting its budget and does not need to take this balance into account when considering the robustness of the Council's reserves. The schools balances are £6.156m most of which is attributable to one school at this time; the deficit of £13.356m is not included in an assessment of the Council's current financial position as DfE guidance, from March 2019, states:

"Any kind of local authority revenue reserve may be either negative or positive. Since ring-fenced reserves are not taken into account in assessing local authorities' ability to set a lawful balanced budget, DSG deficits will not need to be covered for that purpose by an equivalent amount in local authorities' general reserves".

6.3 The Council will need agreement with the DfE on how the deficit will be cleared in future years.

7. Housing Revenue Account (HRA)

7.1 The HRA forecast outturn position is to spend £38.394 against a forecast income of £35.953m expected; this gives a net deficit for the HRA of £2.441m. This deficit will be made up by a planned contribution from the housing reserves.

7.2 The HRA is a statutory ring-fenced account and any balances at the end of the year must be carried forward within this account to the next year. The HRA general reserve balance is forecast £13.996m at the beginning of the financial year and will reduce to £11.555m if the amount of overspend is £2.441m

7.3 The latest overall position is summarised in the table below;

SUMMARY - HOUSING REVENUE ACCOUNT FORECAST (YEAR END) POSITION 2020-21					
Service	Revised Budget (Dec.20) £'M	Forecast (Year End) Position 31.03.2021 £'M	Full Year Variance £'M	Last Variance Q2 £'M	Change £'M
HRA Expenditure	38.394	38.394	0.000	0.000	0.000
HRA Income	(35.953)	(35.953)	0.000	0.000	0.000
Total	2.441	2.441	0.000	0.000	0.000

7.4 A detailed breakdown of the HRA expenditure and income shown in the table below:

HOUSING REVENUE ACCOUNT FORECAST (YEAR END) POSITION 2020-21					
Service - Housing Revenue Account	Revised Budget £'M	Forecast (Year End) Position 31.03.2021 £'M	Full Year Variance £'M	Last Variance (Nov Period 8) £'M	Change (since last period) £'M
EXPENDITURE					
Management Team (& Recharges)	5.237	4.395	(0.842)	(0.842)	0.000
Supported Housing	0.030	0.002	(0.028)	(0.028)	0.000
Tenant Services	1.674	1.932	0.258	0.258	0.000
Neighbourhood Housing Area North	0.522	0.643	0.121	0.121	0.000
Neighbourhood Housing Area South	0.378	0.302	(0.076)	(0.076)	0.000
Neighbourhood Housing Area East	0.515	0.510	(0.005)	(0.005)	0.000
Arears & Investigations	0.576	0.529	(0.047)	(0.047)	0.000
Client Services Team	1.173	0.963	(0.210)	(0.210)	0.000
Neighbourhood Resilience & Enforcement Team	0.334	0.330	(0.004)	(0.004)	0.000
Housing Allocations	0.070	0.067	(0.003)	(0.003)	0.000
Tenants Participation Team	0.313	0.299	(0.014)	(0.014)	0.000
Lettings	0.205	0.197	(0.008)	(0.008)	0.000
Leaseholder Team	0.249	0.345	0.096	0.096	0.000
Housing Repairs	8.500	6.335	(2.165)	(2.165)	0.000
Loans, Bad Debt & Council Tax	9.718	14.707	4.989	4.989	0.000
Depreciation & Funding of Capital Projects	8.900	8.979	0.079	0.079	0.000
TOTAL EXPENDITURE	38.394	40.535	2.141	2.141	0.000

Service - Housing Revenue Account	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance (Nov Period 8)	Change (since last period)
	£'M	£'M	£'M	£'M	£'M
INCOME					
Dwelling Rents	(32.179)	(33.796)	(1.617)	(1.617)	0.000
Garage Rents	(0.504)	(0.391)	0.113	0.113	0.000
Shop Rent	(0.531)	(0.524)	0.007	0.007	0.000
Other Rents	(0.533)	(1.165)	(0.632)	(0.632)	0.000
Leaseholder Service Charges	(0.478)	(0.744)	(0.266)	(0.266)	0.000
General Service Charges	(1.728)	(1.474)	0.254	0.254	0.000
Interest	0.000	0.000	0.000	0.000	0.000
TOTAL INCOME	(35.953)	(38.094)	(2.141)	(2.141)	0.000
TOTAL	2.441	2.441	0.000	0.000	0.000

8 SAVINGS SUMMARY

Council Saving Summary

- 8.1 The Council's total savings placed in this year's financial budget is £7.955m. Below is an updated savings summary monitor by service area. With the impact of Covid-19 pressures a significant proportion of the savings are deemed unachievable (currently 48%). The services are working towards these savings targets to mitigate pressures for the future. From the previous quarter there is a slight improvement in Savings identified to date and a reduction in savings that are deemed unachievable.

SAVINGS MONITOR 2020-21					
Service	Responsible Officer	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable
			GREEN	AMBER	RED
		£'000	£'000	£'000	£'000
Adult & Communities	Alan Sinclair	2,395	250	51	2,094
Children, Learning & Skills	Cate Duffy	590	0	590	0
Regeneration	Stephen Gibson	(500)	0	(1,000)	500
Place & Development	Richard West	1,291	50	1,241	0
Finance & Resources	Neil Wilcox	3,944	1,394	1,300	1,250
Treasury Finance & Resources	Neil Wilcox	235	235	0	0
Total Savings		7,955	1,929	2,182	3,844
% Against Saving			24%	27%	48%
% Savings from Previous quarter			18%	37%	44%

6%	-10%	4%
-----------	-------------	-----------

8.2 Type of Saving

Service	Commercial	Efficiency	Income	Staffing	Strategic Review	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Adult & Communities	2,054	151	40	0	150	2,395
Children, Learning & Skills	0	110	180	0	300	590
Regeneration	-900	0	400	0	0	-500
Place & Development	285	150	856	0	0	1,291
Finance & Resources	1,800	1,184	0	960	0	3,944
Treasury Finance & Resources	235	0	0	0	0	235
Total	3,474	1,595	1,476	960	450	7,955

8.3 Appendix C provides a complete list of savings with further detail. Outlined by directorate

9. VIREMENTS

9.1 There have been no virements (a movement of budgets) between directorates this quarter.

9.2 The below virements under finance regulations need approval as the movements are over the £100,000 limit. These virements are movements within a directorate transferring budgets to individual service areas cost centres.

Reference	Department	Budget Transfers Over £100,000	Amount
PL-1032	Children, Learning and Skills	Primary PE and Sport Premium payments 2020-21	125,610
PL-1033	Children, Learning and Skills	Teachers Pay Grant - Oct 20 payment	348,025
PL-1034	Children, Learning and Skills	Teachers Pension Emp Contribution Grant- Oct 20 payment	989,651
PL-1035	Children, Learning and Skills	F420- Corporate Service lead Inclusion coded to F500	108,210

10. WRITE OFFS

10.1 Write-offs totalling £127,802.69 have arisen over the past 3 months. Cabinet is requested to approve these write offs in accordance with the council's financial procedures rules. The Write-offs are detailed in the table below.

Reason	Former Tenant Areaks £	Total £
Unable to trace / Absconded	41,655.30	41,655.30
Vulnerable Persons	546.71	546.71
Deceased	36,712.44	36,712.44
Statute Barred/Unable to Enforce	22,186.97	22,186.97
Bankruptcy		
Misc. (incl uneconomical to pursue)	26,701.27	26,701.27
Credit Balances		
Total	127,802.69	127,802.69

11. CONCLUSION

11.1 SBC is currently operating in a period of financial difficulty primarily due to an increased demand for services and pressures brought on due to the Covid-19 pandemic. The Covid-19 financial situation is impacting with increased costs service-wide due to increased demand and lost opportunities to generate income. However this is being mitigated significantly through receipt of Covid-19 Central government funding.

The current situation is being closely monitored, acknowledging that the current estimates remain provisional as the full impacts of the virus are still emerging and any further losses we hope will result in increase government support and grant funding. Further announcements of government funding will be advised in the financial monitoring report as and when the funds become available.

12 Appendices Attached

- 'A' - General Fund Overall Forecast Position
- 'B' - General Fund Forecast Position Detailed
- 'C' - General Fund Savings Monitor Itemised Report

APPENDIX A - General Fund Revenue Monitoring December 2020 Period 9 Quarter 3

Directorate	Dec 20 Revised Budget	Forecast Year End Position 20-21	Full Year Variance	Previous Variance (Q2)	Change (since last period)
	£'M	£'M	£'M	£'M	£'M
<u>Adult and Communities</u>					
Adult Social Care	40.303	43.891	3.588	4.575	(0.987)
Public Health	6.715	7.030	0.315	0.000	0.315
Communities and Leisure	4.505	6.295	1.790	2.057	(0.267)
Regulatory Services	0.198	0.931	0.733	0.788	(0.055)
Total	51.721	58.147	6.426	7.420	(0.994)
<u>Children, Learning and Skills</u>					
Directorate Services	5.300	5.675	0.375	(0.939)	1.314
Slough Childrens' Service Trust	28.723	31.068	2.345	1.572	0.773
Inclusion	0.972	0.864	(0.108)	0.009	(0.117)
Schools	3.691	3.784	0.093	0.282	(0.189)
Early Years and Prevention	2.283	1.972	(0.311)	(0.908)	0.597
Sub-Total	40.969	43.363	2.394	0.016	2.378
Dedicated Schools Grant (DSG)	(0.337)	(0.337)	0.000	0.000	0.000
Total	40.632	43.026	2.394	0.016	2.378
<u>Regeneration</u>					
Major Infrastructure	4.263	4.898	0.635	0.275	0.360
Planning & Transport	2.107	3.075	0.968	1.111	(0.143)
Parking	0.427	1.021	0.594	0.489	0.105
Regeneration Development	(6.351)	(6.016)	0.335	0.059	0.276
Regeneration Delivery	(2.104)	(1.614)	0.490	(0.262)	0.752
Economic Development	0.022	0.190	0.168	0.260	(0.092)
Total	(1.636)	1.554	3.190	1.932	1.258
<u>Place & Development</u>					
Building Management	4.946	5.245	0.299	0.217	0.082
Housing (People) Services	2.548	3.711	1.163	0.643	0.520
Housing Development	0.022	0.036	0.014	0.012	0.002
Neighbourhood Services	1.315	1.352	0.037	0.062	(0.025)
Environmental Services	14.124	14.371	0.247	0.207	0.040
DSO	(2.008)	(1.247)	0.761	0.380	0.381
Total	20.947	23.468	2.521	1.521	1.000
<u>Finance and Resources</u>					
Customer and Communications	0.846	0.968	0.122	0.232	(0.110)
Organisation Development and HR	1.104	1.104	0.000	0.600	(0.600)
Governance	0.953	1.766	0.813	0.000	0.813
Digital and Strategic IT	4.750	4.005	(0.745)	0.000	(0.745)
Corporate Resources	2.189	2.366	0.177	0.600	(0.423)
Transformation	(1.500)	0.000	1.500	1.200	0.300
Transactional Services	3.076	4.316	1.240	0.700	0.540
Corporate and Departmental	(0.139)	(0.139)	0.000	0.485	(0.485)
F&R Sub Total before Covid Grant	11.279	14.386	3.107	3.817	(0.710)
Covid GRANT (General)	0.000	(14.790)	(14.790)	(11.075)	(3.715)
Covid GRANT Provisional (Income Loss)	0.000	(1.585)	(1.585)	(3.631)	2.046
Other Covid GRANT	0.000	(3.046)	(3.046)	0.000	(3.046)

Covid BIDS	0.000	(1.090)	(1.090)	0.000	(1.090)
Covid funding	0.000	(20.511)	(20.511)	(14.706)	(5.805)
Total	11.279	(6.125)	(17.404)	(10.889)	(6.515)
Chief Executive Office					
Executive's Office	0.352	0.352	0.000	0.000	0.000
Strategy and Performance	0.771	0.770	(0.001)	0.000	(0.001)
Total	1.123	1.122	(0.001)	0.000	(0.001)
GRAND TOTAL	124.066	121.193	(2.873)	(0.000)	(2.873)

% of revenue budget over/(under)	-2.32%	0.00%
---	---------------	--------------

Non Service Areas					
Treasury Management	0.915	0.915	0.000	0.000	0.000
Other Non-Service Items	(0.769)	(0.769)	0.000	0.000	0.000
Parish Precepts	0.200	0.200	0.000	0.000	0.000
Total	0.346	0.346	0.000	0.000	0.000

GRAND TOTAL	124.412	121.539	(2.873)	(0.000)	(2.873)
--------------------	----------------	----------------	----------------	----------------	----------------

% of budget over/(under)	-2.31%	0.00%
---------------------------------	---------------	--------------

Appendix B General Fund Provisional Year End Position

This section provides further detail on key pressure areas and services with significant variances. A complete detailed breakdown is provided in Appendix A above

1. Adults & Communities - Adult Social Care

The overall overspend forecast in Adult Social Care is £3.588m, which is 9% of its budget £40.303m. This is a reduction of £0.987m from last quarter mainly attributable to a CCG claim for Hospital Discharges.

ADULTS & COMMUNITIES - FORECAST (YEAR END) POSITION 2020-21 ADULT SOCIAL CARE					
Service	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Safeguarding and Governance	0.490	0.430	(0.060)	(0.060)	0.000
ASC Management	1.390	1.111	(0.279)	(0.292)	0.013
Directly Provided Services	2.330	2.174	(0.156)	(0.097)	(0.059)
Mental Health Services	4.524	5.071	0.547	0.397	0.150
Learning Disability Services	11.200	11.934	0.734	0.705	0.029
North Locality	4.915	6.276	1.361	1.306	0.055
South Locality	4.245	5.974	1.729	1.852	(0.123)
East Locality	6.191	8.550	2.359	2.435	(0.076)
Reablement	1.266	0.926	(0.340)	(0.400)	0.060
Care Group Commissioning	3.752	3.662	(0.090)	0.010	(0.100)
Sub Total before Planned in Year Savings	40.303	46.108	5.805	5.856	(0.051)
Planned in year savings	0.000	(2.217)	(2.217)	(1.281)	(0.936)
Sub Total	40.303	43.891	3.588	4.575	(0.987)

2. **Adults & Communities – Communities & Regulatory**

The forecast for communities & skills is an overspend of £1.790m. The main area of overspend is due to the loss of income from the leisure services contract of £1.489m and the potential of having to pay extra monies to the provider of a similar amount. There are ongoing negotiations with provider and once these have concluded the outcome will be reported.

The forecast for regulatory services is an overspend of £0.733m This is due to a combination of Covid pressures causing some savings targets not to be met and £0.300m loss of income from trading services and additional staffing pressures due to covid19.

ADULTS & COMMUNITIES - FORECAST (YEAR END) POSITION 2020-21 COMMUNITIES					
Service	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Communities					
Community and Skills	4.505	6.295	1.790	2.057	(0.267)
Regulatory Services	0.198	0.931	0.733	0.788	(0.055)
Sub Total	4.703	7.226	2.523	2.845	(0.322)

3. **Children, Learning and Skills-Directorate Services**

CHILDREN, LEARNING & SKILLS - FORECAST (YEAR END) POSITION 2020-21 Directorate Services					
Directorate Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
PRC/Dismissal	0.208	0.183	(0.024)	(0.008)	(0.017)
PFI Unitary Charge	4.868	5.011	0.143	(0.964)	1.107
School Audit Fees	0.000	(0.020)	(0.020)	(0.020)	0.000

Central Management	0.224	0.288	0.065	0.021	0.044
Comm, Partnership & Performance	0.000	0.212	0.212	0.031	0.181
Sub Total	5.300	5.675	0.375	(0.939)	1.315

The Directorate service are is forecast to overspend by £0.375m above the councils agreed budget, this relates mainly to pressures within the PFI unitary charge, where utilities costs have increased and staffing costs within the communities, partnership and performance area..

4. **Children, Learning and Skills-Directorate Services- Slough Children's Services Trust**

CHILDREN, LEARNING & SKILLS - FORECAST (YEAR END) POSITION 2020-21 Slough Children's Services Trust					
Slough Childrens Services Trust	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Slough Childrens Services Trust	28.723	31.068	2.345	1.572	0.773
Sub Total	28.723	31.068	2.345	1.572	0.773

The SCST is forecast to overspend by £2.345m above the agreed Council's budget, which relates to pressures with regards to the Covid-19 pandemic and is a reflection of increasing numbers of Children Looked After.

5. **Children, Learning and Skills-Directorate Services- Schools**

CHILDREN, LEARNING & SKILLS - FORECAST (YEAR END) POSITION 2020-21 Schools					
Schools	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M

Governor Training	0.036	0.037	0.001	0.001	0.000
Transport for SEN School Pupils	2.910	2.829	(0.081)	0.137	(0.218)
Strategic Information Resources	0.341	0.448	0.107	0.108	(0.001)
School Improvement Core	0.095	0.106	0.011	(0.003)	0.014
SACRA	0.005	0.005	0.000	0.000	0.000
Music Service (SF26)	(0.001)	(0.008)	(0.007)	(0.026)	0.019
Home to School Transport-Operational	0.051	0.078	0.027	0.027	0.000
Education Management (Inclusion)	0.029	0.029	0.000	0.000	0.000
Business Support	0.250	0.301	0.051	0.054	(0.003)
Tenancies for Schools	(0.013)	(0.018)	(0.005)	(0.005)	0.000
Catering General	(0.011)	(0.022)	(0.011)	(0.011)	0.000
Sub Total	3.691	3.784	0.093	0.282	(0.189)

The Schools service is forecast to overspend by £0.093m above the agreed Council's budget, this relates mainly to pressures within the Transport for pupils with SEN area and is reflective of both covid-19 pressures and the changing needs of the pupils who access the service.

6. Regeneration – Major Infrastructure

The Major Infrastructure service has a forecast of £0.634m adverse position and is summarised in the table below. The change is due to higher consultancy costs (Q3 vs Q2) and an increase in costs for street lighting, maintenance and electricity.

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 MAJOR INFRASTRUCTURE					
Service - Major Infrastructure	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Heathrow Strategic Planning Group	0.000	0.000	0.000	0.000	0.000
Planning Development Fund	0.000	0.000	0.000	0.000	0.000
Heathrow West/Arora	0.000	0.000	0.000	0.000	0.000
Highways & Transportation Consultancies	0.465	1.247	0.782	0.412	0.370
Transport and Highways	0.427	0.351	(0.076)	(0.069)	(0.007)
Environmental Quality	0.257	0.252	(0.005)	(0.006)	0.001
Fleet Challenge	0.035	0.035	0.000	0.000	0.000
Highways / Roads (Structural)	0.088	0.081	(0.007)	(0.007)	0.000
Street Lighting	0.355	0.508	0.153	0.153	0.000
Air Quality Sensor Project	0.000	0.000	0.000	0.000	0.000
Traffic Management & Road Safety	0.399	0.381	(0.018)	(0.018)	0.000
Access Fund	0.000	0.000	0.000	0.000	0.000
Public Transport	2.186	1.925	(0.261)	(0.261)	0.000
Fleet Management	0.022	(0.031)	(0.053)	(0.047)	(0.006)
Community Transport	0.029	0.148	0.119	0.118	0.001
TOTAL	4.263	4.897	0.634	0.275	0.359

7. Regeneration - Planning & Transport

The Planning and Transport service has a forecast of £0.968m adverse position and is summarised in the table below. This is a decrease from last quarter due to Development Management having an upsurge in invoiced and expected income for planning activities.

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 PLANNING & TRANSPORT					
Service - Planning & Transport	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Local Land Charges	(0.063)	(0.024)	0.039	0.034	0.005
Director Management Unit	0.661	0.648	(0.013)	0.001	(0.014)
Planning Policy	0.692	0.477	(0.215)	(0.227)	0.012
Building Control	0.061	0.382	0.321	0.321	0.000
Development Management	0.284	0.641	0.357	0.592	(0.235)
Bus Lane Enforcement	(0.750)	(0.287)	0.463	0.391	0.072
Highways	0.153	0.133	(0.020)	(0.039)	0.019
Highways / Roads (Routine)	1.003	1.003	0.000	0.003	(0.003)
Land Drainage	0.159	0.159	0.000	0.000	0.000
Street works and Permits	(0.093)	(0.056)	0.037	0.035	0.002
TOTAL	2.107	3.075	0.968	1.111	(0.143)

The Building Control pressure of £0.321m has increased and is mainly due to the emergency response earlier this year regarding the roof damage in the high street. This is being challenged by our legal team for possible recovery. The

other pressures mainly arises within Bus Lane Enforcement £0.463m income loss due to Covid-19, the average number of tickets issued are much lower than estimated. Any funds generated due to bus lane cameras must be used to reinvest within SBC's transport and highways functions.

8. Regeneration - Parking

The Parking service has a pressure of £0.593 adverse. This is summarised below:

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 PARKING					
Service - Parking	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Car Parks	0.297	0.313	0.016	0.027	(0.011)
On- Street Parking Account	0.364	0.567	0.203	0.186	0.017
Parking Development	0.051	0.051	0.000	0.000	0.000
Car Parks-Ground Level Pay	(0.287)	(0.164)	0.123	0.160	(0.037)
Car Parks-Hatfield Multi Storey	0.104	0.162	0.058	0.015	0.043
Car Parks-Ground Level Free	0.023	0.012	(0.011)	0.000	(0.011)
Car Parks-Herschel Multi Story	(0.125)	0.079	0.204	0.101	0.103
TOTAL	0.427	1.020	0.593	0.489	0.104

Parking is projected to have an income loss in parking fees and fines of £0.593m due to Covid 19, the projection assumes fees to resume to pre-Covid levels from January however the new lockdown will need to be reviewed for impact on revenues in ongoing projections.

9. Regeneration - Regeneration Development

Currently Regeneration Development has a forecast overspend of £0.334m mainly attributed to lower rental income due to changes in a number of the renewed leases

Service - Regeneration Development	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Strategic Acquisition Board	(5.605)	(5.497)	0.108	0.111	(0.003)
Slough Housing Company	0.000	0.000	0.000	0.000	0.000
Asset Management	(0.134)	0.179	0.313	0.100	0.213
Commercial Properties	(0.339)	(0.737)	(0.398)	(0.177)	(0.221)
Age Concern	0.000	0.000	0.000	0.000	0.000
Capital Disposal & Feasibility Studies	(0.279)	0.003	0.282	0.000	0.282
Bus Station	0.042	0.072	0.030	0.026	0.004
Property Management	(0.036)	(0.037)	(0.001)	(0.001)	0.000
TOTAL	(6.351)	(6.017)	0.334	0.059	0.275

10. **Regeneration - Economic Development**

Within Economic Development there is an overspend due a pressure from unachieved savings, the service is currently reviewing this to ascertain whether the target can be met from other regeneration services.

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 ECONOMIC DEVELOPMENT					
Service - Economic Development	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Economic Development	(0.013)	0.120	0.133	0.150	(0.017)
Town Centre	0.000	0.035	0.035	0.110	(0.075)
Slough BID	0.035	0.035	0.000	0.000	0.000
TOTAL	0.022	0.190	0.168	0.260	(0.092)

11. **Place & Development - Building Management**

Building Management is currently forecast an overspend of £0.299m. Business Rates refund from LMP has helped reducing the pressure on non closure of SMP building and costs have been forecasted for SMP building to remain open until January 2021. The extra income in community centres has helped to reduce the overall pressure. Covid spend pressure to date is £0.117m and the remaining pressures due to general repair pressures.

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21 BUILDING MANAGEMENT					
Service - Building Management	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
ASC buildings	0.175	0.106	(0.069)	(0.036)	(0.033)
Central functions	3.324	3.154	(0.170)	(0.244)	0.074
Community Centres and Hubs	0.869	1.216	0.347	0.306	0.041
Children Centres and Libraries	0.540	0.720	0.180	0.179	0.001
Parks Buildings	0.038	0.049	0.011	0.012	(0.001)
TOTAL	4.946	5.245	0.299	0.217	0.082

12. **Place & Development - Strategic Housing Services**

The councils decision was to provide extra funding for temporary accommodation and this element of the service is projecting an underspend of £0.050m. There have been minor salary savings in staffing within Strategic Housing from previous month forecast due to staff vacancies. The pressure of £0.300m will be funded from Covid grant. The overspend in Housing Revenues and Reviews is due to a rent policy change which has resulted in some Housing Benefit paid out cannot be claimed back from DWP. The remaining pressures are Home Improvements which relates to income targets that are met from officer's time recharges based on capital expenditure, and the capital expenditure has reduced causing a pressure. Social Lettings pressures are

rental top-up payments to James Elliman Homes and landlord incentive payments.

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21 HOUSING (PEOPLE) SERVICES					
Service - Housing (People) Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Housing Allocations	0.115	0.115	0.000	0.000	0.000
Housing Revenues and Reviews	0.159	0.642	0.483	0.000	0.483
Temporary Accommodation	0.977	0.927	(0.050)	(0.128)	0.078
Housing Advice and Homelessness	0.649	0.643	(0.006)	0.000	(0.006)
Customer and Business Support	0.220	0.154	(0.066)	(0.050)	(0.016)
Mallards	0.000	0.000	0.000	0.000	0.000
Home Improvements	(0.081)	0.114	0.195	0.200	(0.005)
Social Lettings	0.379	0.700	0.321	0.321	0.000
Strategic Housing	0.130	0.116	(0.014)	0.000	(0.014)
MHCLG RSI Grant	0.000	0.300	0.300	0.300	0.000
Housing Demand Grants	0.000	0.000	0.000	0.000	0.000
PRS/RRP Funding	0.000	0.000	0.000	0.000	0.000
TOTAL	2.548	3.711	1.163	0.643	0.520

13. **Place & Development – Environmental Services and DSO (Direct Service Organisation)**

This service has a forecast overspend of £0.246 and this is mainly attributable to an increase in waste collection costs.

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21 ENVIRONMENTAL SERVICES					
Service - Environmental Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Environmental Client	0.000	0.000	0.000	0.000	0.000
Waste Management	5.285	5.526	0.241	0.207	0.034
Chalvey Transfer Station	1.483	1.483	0.000	0.000	0.000
Cleansing	2.042	2.042	0.000	0.000	0.000
Public Conveniences	0.000	0.000	0.000	0.000	0.000
Domestic Refuse	4.361	4.361	0.000	0.000	0.000
Grounds Maintenance	0.953	0.958	0.005	0.000	0.005
Waste & Environment	0.000	0.000	0.000	0.000	0.000
TOTAL	14.124	14.370	0.246	0.207	0.039

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21 DSO					
Service - Direct Service Organisation (DSO)	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Waste & Cleansing Refuse	(1.192)	(1.273)	(0.081)	0.000	(0.081)

Waste & Cleansing Streets	(0.625)	(0.778)	(0.153)	0.000	(0.153)
Waste & Cleansing Transfer	(0.883)	(0.908)	(0.025)	0.000	(0.025)
Waste & Cleansing Trade Waste	0.000	(0.040)	(0.040)	0.000	(0.040)
Grounds-Grounds Maintenance	0.666	0.674	0.008	0.000	0.008
Grounds-Grounds Schemes Projects	(0.185)	(0.185)	0.000	0.380	(0.380)
Highways-Highways Maintenance	(0.011)	(0.006)	0.005	0.000	0.005
Major Infrastructure Schemes	(2.050)	(1.003)	1.047	0.000	1.047
General-Admin	2.272	2.272	0.000	0.000	0.000
TOTAL	(2.008)	(1.247)	0.762	0.380	0.381

The DSO services are forecast to overspend by £0.762m due to an increase in waste disposal costs, a reduction in LEP work and capital recharge income from Highways major infrastructure works.

14. Finance & Resources – Customer & Communications

This area is now projected to overspend by £0.122m. This forecast is due mainly to loss of printing recharge income as a result of staff working from home due to Covid-19 pandemic but the service is contractually bound to pay for the cost of a fleet of printing equipment. The remainder is due to temporary staffing costs and honorarium awarded to employees.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 CUSTOMER & COMMUNICATIONS					
Service - Customer & Communications	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Information Governance	0.084	0.096	0.012	0.009	0.003
Media & Communications	0.447	0.433	(0.014)	0.018	(0.032)
Events	0.003	0.000	(0.003)	0.075	(0.078)
Fireworks	0.011	0.010	(0.001)	(0.001)	0.000
Printing	(0.049)	0.048	0.097	0.101	(0.004)
Local Welfare Provision	0.350	0.380	0.030	0.030	0.000
TOTAL	0.846	0.967	0.122	0.232	(0.111)

15. Finance & Resources - Organisation Development & Human Resources (OD&HR)

The service is projected to spend to budget, a number of the under and overspends offset each other within the service.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 ORGANISATION DEVELOPMENT & HR					
Service - Organisation Development & HR (OD&HR)	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Human Resources	0.968	1.068	0.100	0.042	0.058

Health and Safety	0.233	0.297	0.064	0.065	(0.001)
Training	0.515	0.413	(0.102)	(0.044)	(0.058)
Union Work	0.049	0.049	0.000	0.000	0.000
Emergency Planning	0.187	0.188	0.001	0.000	0.001
Payroll	0.402	0.339	(0.063)	(0.064)	0.001
People Services Transformation	(1.250)	(1.250)	0.000	0.601	(0.601)
TOTAL	1.104	1.104	0.000	0.600	(0.600)

16. Finance & Resources – Corporate Resources

This service is forecast to overspend by £0.177m. This is due to increased audit costs and interim staffing resources whilst awaiting the restructure however this has partly been offset by grant income.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 CORPORATE RESOURCES					
Service - Corporate Resources	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Finance Miscellaneous	0.100	0.349	0.249	0.000	0.249
Community Investment Fund	0.210	0.210	0.000	0.000	0.000
Corporate Finance	0.561	0.435	(0.126)	0.521	(0.647)
Insurance and Risk Management	0.332	0.332	0.000	0.000	0.000
Internal Audit	0.190	0.190	0.000	0.000	0.000
Investigations Unit	0.100	0.100	(0.001)	0.041	(0.042)
Finance & Resource Management Unit	0.276	0.297	0.021	0.021	0.000
Project Arvato	0.000	0.000	0.000	0.000	0.000
Care Leavers & Council Tax	0.005	0.005	0.000	0.000	0.000
Transactional Finance	0.061	0.062	0.001	0.000	0.001
Purchase to Pay	0.123	0.129	0.006	0.005	0.001
Accounts Receivable	0.272	0.310	0.038	0.020	0.018
Cashiers	0.046	0.036	(0.010)	(0.011)	0.001
Rent Accounts	(0.087)	(0.088)	(0.001)	0.003	(0.004)

TOTAL	2.189	2.366	0.177	0.600	(0.423)
--------------	--------------	--------------	--------------	--------------	----------------

17. **Finance & Resources – Transactional Services**

Transactional Services has forecast overspend of £1.240m. This pressure is largely due to temporary staffing costs, Liberata contractual fees and non budgeted additional resources brought on due to Covid-19 pressures.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 TRANSACTIONAL SERVICES					
Service - Transactional Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Transactional Services	3.076	4.316	1.240	0.700	0.540
TOTAL	3.076	4.316	1.240	0.700	0.540

18. **Finance & Resources – Corporate and Departmental Services**

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 CORPORATE & DEPARTMENTAL SERVICES					
Service - Corporate & Departmental Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance Sept 2020 Q2	Change (Dec. 2020 Q3 & Sept 2020 Q2)
	£'M	£'M	£'M	£'M	£'M
Corporate Democratic Core	(0.205)	(0.205)	0.000	0.000	0.000
Pensions	0.478	0.401	(0.077)	(0.077)	0.000
Benefits Paid & Subsidies	(0.412)	(0.385)	0.027	0.512	(0.485)
Holding Codes	0.000	0.050	0.050	0.050	0.000
TOTAL	(0.139)	(0.139)	0.000	0.485	(0.485)

APPENDIX C SAVINGS 2020-21

SAVINGS MONITOR 2020-21										
Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
A&C	Adult Social Care Commissioning		100	100	0	0	Recommission floating support services	GREEN	Completed New Service now in place	Commercial
A&C	Adult Social Care Commissioning		150	150	0	0	Review Provider Services and Personalisation Opportunities	GREEN	Increase in D.P. and reduced use of provider services i.e. day services	Strategic Review
A&C	Adult Social Care Operations		100	0	0	100	Mental Health - Extension of Hope House Services	RED		Efficiency
A&C	Communities and Leisure		1,489	0	0	1,489	Leisure Services - Leisure Contract Management savings	RED	Due to COVID impact on Leisure Services	Commercial
A&C	Communities and Leisure		51	0	51	0	Redesign support	AMBER		Efficiency
A&C	Communities and Leisure		40	0	0	40	Revenue payback from capital investment	RED	Revenue pay back from capital not realising	Income
A&C	Regulatory Services		465	0	0	465	Regulatory services becoming fully self funded	RED	Part of Our Futures Programme	Commercial
Total	Adult & Communities		2,395	250	51	2,094				

Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
CLS	Schools (General Fund)		110	0	110	0	Redesign support	AMBER		Efficiency
CLS	School Effectiveness	TF	180	0	180	0	School Effectiveness Review	AMBER		Income
CLS	Children, Learning and Skills	TF	300	0	300	0	Transformation of Early Help	AMBER		Strategic Review
Total	Children, Learning & Skills		590	0	590	0				

Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
Regen	Regeneration Development		100	0	0	100	Regeneration - Income generation target	RED	Due to COVID impact on services	Commercial
Regen	Planning & Transport		400	0	0	400	Traffic Enforcement Income	RED	Due to COVID impact on services	Income
Regen	Regeneration Development		(1,000)	0	-1,000	0	ESFA - One off funding for school on TVU site	GREEN	This is not a saving, this is a reversal of saving.	Commercial
Total	Regeneration		(500)	0	-1,000	500				

Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
P&D	Environmental Services & DSO	TF	135	0	135	0	DSO Traded Services	AMBER		Commercial
P&D	Environmental Services & DSO		700	0	700	0	DSO wins more major infrastructure project work (one off)	AMBER		Income
P&D	Environmental Services & DSO	TF	150	0	150	0	Environmental services - work for other local authorities (Line Painting etc.)	AMBER		Commercial
P&D	Environmental Services & DSO		156	0	156	0	Inflationary increases and grant bids	AMBER		Income
P&D	Housing (People) Services		50	50	0	0	Housing Regulations Team - Business development Manager	GREEN		Efficiency
P&D	Housing (People) Services		100	0	100	0	Private Sector Acquisition Team (Housing)	AMBER		Efficiency
Total	Place & Development		1,291	50	1,241	0				

Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
F&R	Finance & Resources (Directorate wide)	TF	1,500	0	250	1,250	Customer & Accommodation - Transformation Savings	RED	Part of Our Futures Programme	Commercial
F&R	Finance & Resources (Directorate wide)		1,184	1,184	0	0	Efficiencies from redesigned support services	GREEN	Delivered on B016 as part of the transactional services returning in house	Efficiency
F&R	Governance	TF	300	0	300	0	Recommissioning and reviews of major commercial contracts	AMBER		Commercial
F&R	People (Directorate wide)	TF	750	0	750	0	Slough Academy - Reduce Agency Spend	AMBER		Staffing
F&R	People (Directorate wide)		210	210	0	0	Electric Vehicle Initiatives	GREEN		Staffing
Total	Finance & Resources		3,944	1,394	1,300	1,250				

Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
Non Service Items Treasury	Treasury - Interest Receivable		(340)	-340	0	0	Wexham - Additional interest following delayed return of Capital	GREEN	This is not a saving, this is a reversal of saving.	Commercial
Non Service Items Treasury	Treasury - Interest Receivable		575	575	0	0	Increased income from Treasury Management	GREEN		Commercial
Total	Treasury Finance & Resources		235	235	0	0				
Total Savings			7,955	1,929	2,182	3,844				
% Total				24%	27%	48%				

Page 42

RAG LEGEND	
GREEN	Delivered or on track to be delivered in full
AMBER	Majority delivery of savings expected
RED	Will not be implemented or likely to be not be implemented

SLOUGH BOROUGH COUNCIL

REPORT TO: Cabinet **DATE:** 1st February 2021

CONTACT OFFICER: Jo Knight Interim Service Lead Finance (Deputy Section 151)
(For all enquiries) (01753) 875358

WARD(S): All

PORTFOLIO: Cllr. Akram, Cabinet Member for Governance and Customer Services

PART I
NON-KEY DECISION**CAPITAL MONITORING REPORT AT 31ST DECEMBER 2020****1 Purpose of Report**

To provide a summary of spend against capital budgets for the 2020-21 financial year, as at the end of December 2020 on a consolidated and directorate basis.

2 Recommendation(s)/Proposed Action

Cabinet is requested to note the report.

3 The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan**3.1. Slough Joint Wellbeing Strategy Priorities And Five Year Plan Outcomes**

The report indirectly supports all of the strategic priorities and cross cutting themes. The maintenance of good governance within the Council to ensure that it is efficient, effective and economic in everything it does achieve through the improvement of corporate governance and democracy by ensuring effective management practice is in place.

4 Other Implications

(a) Financial: As detailed within the report.

(b) Risk Management

Recommendation from section 2 above	Risks/Threats/ Opportunities	Current Controls	Using the Risk Management Matrix Score the risk	Future Controls
The Cabinet is requested to note the report and Capital	The Capital strategy should be both	The council will work with its Treasury advisors in	9-	The Council constantly reviews its exposure to

<p>Expenditure of £59.027m in the first nine months of 2020-21 against an approved budget of £186.399m. This represents 31.66% of the approved budget being spent with a current projection that 63% of the budget will be spent by the end of financial year.</p>	<p>affordable and Prudent It is currently projected that £83.48m additional borrowing will be required to fund the 2020-21 Capital Programme. Extra interest costs can impact on future revenue budgets. If interest rates rise faster than expected interest payable costs could impact on revenue budgets going forward.</p>	<p>order to mitigate interest rate risk and ensure long term borrowing decisions are taken at the most advantageous time.</p>		<p>Temporary Borrowing and converts amounts to Longer Term Borrowing when it is deemed prudent and cost effective to do so. The Council will continue to promote good financial management and accurate forecasting aligned to governance.</p>
--	--	---	--	--

Risk	Mitigating action	Opportunities
Legal	None	none
Property	None	None
Human Rights	None	None
Health and Safety	None	None
Employment Issues	None	None
Equalities Issues	None	None
Community Support	None	None
Communications	None	None
Community Safety	None	None
Financial	Detailed within the report	None
Timetable for delivery – capital programme delivered under the 80% mark	Monthly review at Capital Monitoring Group and Strategic Finance Board and quarterly review by Cabinet.	Ability to increase the deliver of capital schemes
Project Capacity	None	None
Other	None	None

(c) Human Rights Act and Other Legal Implications

No specific legal implications arising from this report.

(d) Equalities Impact Assessment

Equalities Impact Assessments will be conducted, if required, for projects contained within the Capital Strategy

5. Consolidated Capital Budgets 2020-21

5.1 The revised approved budgets for 2020-21 represent the budgets approved by Cabinet in February 2020, adjusted for projects subsequently approved at Strategic Finance Board, and underspends on budgets brought forward from 2019-20. The revised budgets were approved at Cabinet in June 2020.

5.2 A summary of the outturn for 2020-21 as at end December 2020 is as follows:

CAPITAL PROGRAMME 2020/2021							
2020 / 2021 BUDGET	Over/Under			2020/2021	2020/2021	% of	Budget
TO ACTUAL EXPENDITURE/INCOME	Budget	spends plus	Budget	2020/2021	2020/2021	% of	Budget
	2020/2021	From 19/20	2020/2021	Spend to	Variance to	Spent	Committed
	April 2020	added	Approved	December 2020	Budget	Spent	to date
	£			£	£	%	
General Fund:							
Adults & Communities	5,766	8,015	13,781	2,979	(10,802)	22%	5,864
Children, Learning & Skills	7,870	2,699	10,569	3,250	(7,319)	31%	5,508
Place & Development	26,643	796	27,439	2,704	(24,735)	10%	8,744
Regeneration	101,923	837	103,760	39,361	(64,399)	38%	70,358
Finance & Resources	4,900	2,892	7,792	2,498	(5,294)	32%	5,816
	147,102	15,239	163,341	50,792	(112,549)	31%	96,290
Housing Revenue Account:							
Housing Revenue Account	8,813	6,772	15,585	4,895	(10,690)	31%	13,506
Affordable Housing	8,000	(527)	7,473	3,326	(4,147)	45%	7,473
	16,813	6,245	23,058	8,221	(14,837)	36%	20,979
Total Expenditure	163,915	21,484	186,399	59,013	(127,386)	32%	117,269

5.3 In the first nine months of the 2020-21 Financial Year, £59.013m or 32% of the revised budget of £186.399m has been spent. Expenditure is considerably down on the same period in 2019-20 where £122.854m had been spent by the third quarter. Lower spend can be expected due to the current Covid-19 restrictions but is currently projected that £117.847m or 63% of the revised budget will be spent by the end of the financial year. The main items of expenditure are highlighted in the table below.

Scheme	Directorate	Expenditure Q3 (£m)	Comments
James Elliman Homes	Regeneration	4.013	Drawdown to James Elliman Homes to purchase properties for use of temporary accommodation
Old Library Site Development	Regeneration	24.537	Development of Old Library Site to include two new hotels and 64 Residential Units.
Capital Works following Stock Condition Survey	Regeneration	4.343	Capital works on corporate assets following stock condition survey.
Strategic Acquisition Board	Regeneration	2.325	Acquisition of Strategic Regeneration Assets
Affordable Housing	Housing Revenue Account	3.326	Construction of New Affordable Homes
TOTAL		38.572	

5.4 The five projects listed in the table above represent 65% of the expenditure made so far in the first nine months of the 2020-21 financial year.

6 Revised 2020-21 Capital Programme

6.1 Any slippage on the 2019-20 Capital Programme can potentially be re-profiled into 2020-21 subject to approval. This will amend the Capital Budget approved by Council in February 2020. The revised budgets are shown as follows:

- Appendix A: Revised General Fund 2020-21 budget
- Appendix B: Revised HRA 2020-21 budget

7 Directorate Narrative

7.1 Adults and Communities

The revised budget for this Directorate is now £13.781m an increase of £7.995m on the budget approved in February 2020 at Full Council. The revised budget was approved by Cabinet in June 2020 taking into account underspends on the capital programme at the end of the previous financial year. The Learning Disability Change programme has been delayed in the current year due to Covid but the service will request funds to be carried forward to continue in 2021/22. The largest project is £5.815m for the Cemetery Expansion and this has been delayed due to covid19 and vacant posts and the service will request to carry forward the funds to complete this in 2021/22. There has only been spend of £2.979m or 22% of the revised budget. It is currently projected that £6.314m or 43% of the budget will be spend in 2020-21 with the largest underspend being £2.8m for the Cemetery Expansion project. Many of the major leisure projects completed in recent years will be completed under budget and it is currently projected that £4.345m of budget will be relinquished in this area by the end of the financial year. Services are waiting for final invoices to be received before this figure is agreed upon. The Parks and Open Spaces budget

allocated for this year has now been approved for tender and it is expected the work to be completed in the current year.

Children, Learning and Skills.

- 7.2 The Capital Budget for Children, Learning and Skills is £10.569m an increase of £2.619m on the budget approved in February 2020. The revised budget was approved at Cabinet in June 2020 taking into account underspends on the capital programme at the end of the previous financial year.
- 7.3 In the first nine months of the year £3.250m has been spent with the largest items of expenditure being £983k for SEN Resources Expansion and £821k for the Secondary School Expansion Scheme.
- 7.4 The Education Capital Programme (“ECP”) comprises 5 main programmes, under each programme sits the delivery of a high number of projects at individual schools that are being delivered by a combination of organisations including Slough Urban Renewal and the Department for Education (“DfE”). Property Services project manage those schemes where funding is not devolved directly to schools themselves. The 5 programmes are:
- Primary Expansion Programme,
 - Secondary Expansion Programme,
 - SEND & PRU Expansion Programme,
 - Early Years Programme, and
 - Modernisation Programme
- 7.5 The Primary Expansion programme is just about complete, barring the possibility that one or 2 bulge classes become necessary in junior year groups. With Grove Academy close to completion Slough has the right number of secondary schools in place for the foreseeable future. Some pressure on places is forecast for the next 3 years and this will require an expansion of places at existing schools for the SEND and PRU Expansion Programme To reduce costs/free up sites for disposal, this programme was planned in such a way that all new places would be provided at existing schools and/or where schools could expand onto adjacent Council-owned sites. It is currently projected that £5.053m budget will be requested to be re-profiled into future years.

Places and Development

- 7.6 The budgets for this Directorate in 2020-21 are now £27.439m an increase of £796k of the budget approved at council in February 2020. The revised budget taking into account underspends on the capital programme at the end of the previous financial year was approved at the meeting of Cabinet in June 2020. Large budgets include £12.883m for the Chalvey Extra Care Housing Scheme, £5.283m Fire Risk Assessment Nova House. In the first nine month months only £2.704m has been spent.

- 7.7 The Corporate Headquarters project budget of £3.273m has seen little spend although work has been undertaken and invoices are expected. The forecast has been reduced to £2.000m with the remainder requested to be used next year.
- 7.8 Environmental Services Urban Tree fund is match funded and invoices are due to be received for work undertaken with additional work planned to be carried out in the remainder of this year. The budget for Recycling initiative is expected to be approved before work can be undertaken in this area and it expected this will not be spent in the current year.
- 7.9 The Housing People Services Housing Management System, with a budget of £1.409m has had little spend and will be requested to be continued into next year. This has been delayed due to the effects of Covid19 on the service.
- 7.10 It is currently projected that only 32% of the budget will be spent in 2020-21 with the main reason being the request to re-profile £12m of the Chalvey Extra Care Housing budget into 2020-21 due to delays linked to the pandemic.

Regeneration

- 7.11 The revised budget for this area for 2020-21 is £103.76m. Large budgets include £12.813m for the Mass Rapid Transit Scheme phase 2, £10.543m for Stoke Road LEP scheme, £20m for the Strategic Acquisition Project and £15.364m for the Development of the Old Library site.
- 7.12 Thus far £39.361m has been spent of which the largest proportion is £24.537m for the Development of the Old Library Site into two hotels and residential accommodation.
- 7.13 The Strategic Acquisition Budget of £20m for purchases of strategic assets is dependent on the availability of suitable properties in the market which to date is limited due to Covid 19. No further purchases are forecast in 2020/21 and this budget will be reviewed as part of the development of the 2021/22 Capital Programme.
- 7.14 Work has been undertaken on MRT zones 1-7 which is LEP funded and invoices are awaited from DSO but it has experienced delays due to the current pandemic. Underspend is expected to be requested to be carry forward into next year.
- 7.15 The funding to provide an electric fleet for Observatory House is on hold due to forecast lack of staff using observatory house currently although this will be reviewed regularly. A number of projects are grant funded and underspends will be requested to be carried forward rather than return to funding organisation. There have also been delays with the development of the Hubs due to Covid19 and this has delayed the spending profile on them.

- 7.16 It is currently projected that £70.358m or 68% of the Regeneration Directorate Capital Budget will be spent by the end of the financial year.

Finance and Resources

- 7.17 The revised budget for this Directorate in 2020-21 is £7.792m an increase of £2.892m on the budget approved at the meeting of Full Council in February 2020. The revised budget was approved by Cabinet in June 2020 taking into account underspends on the capital programme at the end of the previous financial year. Spend in the first nine months of the year was only £2.499m. It is currently projected that £5.816m will be spent in 2020-21 or 75% of the approved budget predominantly due to the request to re-profile £2.366m on the IT Infrastructure Budget. The new AD is looking at this budget to ensure it meets the current and future needs to the organisation.

Housing Revenue Account

- 7.18 The Housing Revenue Account Capital Programme for 2020-21 has a budget of £23.058m and expenditure of £8.224m in the first nine months of the financial year including £7.473m for the Affordable Housing Budget. It is currently projected that 91% of the budget will be spent in 2020-21

- 7.19 Affordable Housing

The Affordable Housing Budget in 2020-21 is £7.473m. The council has signed a retention agreement with DCLG that allows it to keep the Right to Buys receipts it generates from selling its council dwellings. The agreement commenced on 1st April 2012 and under the agreement, only 30% of right to buy receipts can be used to finance new expenditure on Affordable Housing. Expenditure in the first nine months of 2020-21 was £3.326m.

8 Comments of Other Committees

None

9 Conclusion

The Cabinet is requested to note the report and Capital Expenditure of £59.027m in the first nine months of 2020-21 against an approved budget of £186.399m. This represents 31.66% of the approved budget being spent with a current projection that 63% of the budget will be spent by the end of financial year

10 Appendices Attached

- Appendix A: Revised General Fund 2020-21 budget
- Appendix B: Revised HRA 2020-21 budget

This page is intentionally left blank

Capital Monitor Q3: General Fund - 20/21

Cost Centre Code	Capital Project	Project Officer (PO)	20/21 Budget	B/F from 2019/20 Capital Programme	Total Approved Budget 20/21	Expenditure incurred @ Q3 20/21	variance: Expenditure @ Q3 v Approved Budget	Variance: Forecast Outturn v Approved Budget
			£	£	£	£	£	£
Adults & Communities								
Adult Social Care Operations								
P331	Care Act: Social Care IT Developments	M Elliott		383,000	383,000	55,203	(327,797)	0
P577	Learning Disability Change Programme	M Elliott	0	1,601,000	1,601,000	613,663	(987,337)	(700,000)
P195	Autism Capital Grant	G Smith	0	6,000	6,000		(6,000)	0
P395	HOLD Capital Project - Grant Funded	M Elliott	0	0	0	57,546	57,546	393,000
Communities & Leisure								
P107	Repairs to Montem & Ice	A Thomas/P Butler	0	16,000	16,000	19,527	3,527	0
P166	Community Leisure Facilities/Small Capital Neighbourhood	A Hibbert	66,000	156,000	222,000	26,231	(195,769)	0
P141	Langley Leisure Centre	A Hibbert	0	644,000	644,000	83,642	(560,358)	(544,000)
P969	Salt Hill Leisure	A Hibbert	0	915,000	915,000	143,575	(771,425)	(715,000)
P165	Leisure Centre Farnham Road	A Hibbert	0	2,907,000	2,907,000	244,054	(2,662,946)	(2,662,000)
P164	New Ice	A Hibbert	0	679,000	679,000	229,217	(449,783)	(379,000)
P880	Parks & Open Spaces	A Hibbert		321,000	321,000		(321,000)	0
Regulatory Services								
P083	Cemetery Extension	L Francis	5,700,000	115,000	5,815,000	1,300,909	(4,514,091)	(2,815,000)
P873	Crematorium Project	G DeHaan	0	24,000	24,000	5,287	(18,713)	0
P875	CCTV	P Webster	0	110,000	110,000	119,051	9,051	10,000
P198	Allotment Improvement Project	K Gandhi	0	138,000	138,000	81,422	(56,578)	0
Total Adults & Communities			5,766,000	8,015,000	13,781,000	2,979,326	(10,801,674)	(7,412,000)
Childrens, Learning & Skills Services								
Schools								
P051	Primary Expansions (Phase 2 for 2011)	T Madden	250,000	20,000	270,000	279,152	9,152	27,000
	<i>P051 A4000 General</i>					7,167		0
	<i>P051 A4050 Cippenham Primary</i>					21,594		0
	<i>P051 A4055 St Mary's School</i>					241,552		0
	<i>P051 A4704 James Elliman School</i>					8,839		0
P093	Schools Modernisation Programme	T Madden	890,000	406,000	1,296,000	498,051	(797,949)	(396,000)
	<i>P093 A4000 General</i>					3,181		0
	<i>P093 A4055 St Mary's School</i>					40,567		0
	<i>P093 A4068 Wexham Secondary</i>					421,011		0
	<i>P093 A4069 Wexham Green Primary (Wexham Secondary)</i>							0
	<i>P093 A4070 Claycots Primary</i>					22,017		0
	<i>P093 A4073 Priory School</i>					(12,191)		0
	<i>P093 A4074 Pippins School</i>					1,316		0
	<i>P093 A7241 Slough Centre Nursery School</i>					22,150		0
	<i>P093 A4702 Foxborough School</i>							0
P101	SEN Resources Expansion	T Madden	1,250,000	650,000	1,900,000	983,053	(916,947)	(900,000)
	<i>P101 A4000 General</i>					4,595		0
	<i>P101 A4055</i>							0
	<i>P101 A4709 Josephs Improvements</i>							0
	<i>P101 A4706 Ditton Park Academy</i>							0
	<i>P101 A4730 Marish Primary Resource Unit</i>					334,183		0
	<i>P101 A4738 Priory SEN Expansion</i>					27,840		0
	<i>P101 A4749 Grove Academy</i>					610,000		0
	<i>P101 B4934 Phoenix Academy</i>					6,435		0
	<i>P101 B4935 Langley Academy</i>							0
P153	Special School Expansion-Primary,Secondary & Post 16	T Madden	3,340,000	59,000	3,399,000	255,572	(3,143,428)	(3,057,000)
	<i>P153 A4000 General</i>					2,214		0
	<i>P153 A4055 St Mary's School</i>							0
	<i>P153 A4730 Marish Primary</i>					654		0
	<i>P153 A4736 Littledown converting Milan Centre</i>					57,246		0
	<i>P153 A4737 Priory</i>							0
	<i>P153 A4741 Arbour Vale Expansion</i>					4,375		0
	<i>P153 A4743 Haybrook Refurbishing Thomas Grey Centre</i>					28,049		0
	<i>P153 A4750 Lynch Hill</i>					311		0
	<i>P153 B4840 Haybrook Hospitality</i>					162,724		0
P095	Secondary Expansion Programme	T Madden	1,800,000	910,000	2,710,000	820,521	(1,889,479)	(200,000)
	<i>P095 A4000 General</i>					3,936		0
	<i>P095 B4839 Sports Pitch at Ditton Park Academy</i>							0
	<i>P095 A4726 Wexham Secondary</i>					320,085		0
	<i>P095 A4727 Westgate Secondary</i>					199,540		0
	<i>P095 A4744 Langley Grammar Expansion</i>							0
	<i>P095 A4749 Grove Academy</i>					296,960		0
P783	Schools Devolved Capital	S Woodland	90,000		90,000	216,569	126,569	0
P013	<i>Cippenham devolved</i>							0
P025	<i>Lea Nursery Devolved capital</i>							0
P035	<i>Slough Early Years</i>					(12,916)		0
P037	<i>Wexham Court Primary Devolved Capital</i>					180,656		0
P041	<i>Wexham Court Primary</i>					44,193		0
P042	<i>Wexham Secondary Devolved Capital</i>							0
P007	<i>Baylis Court Devolved Capital</i>					4,637		0
P673	DDA/SENDA access Works	T Madden	0	50,000	50,000		0	(50,000)
P139	323 High St/Haybrook	T Madden	0	45,000	45,000	15,320	15,320	0
P207	Refurbishment of Wexham House	T Madden		65,000	65,000	79,637	14,637	15,000
Early Years & Prevention								
P142	Children's Centres IT	M Jarrett	0		0	1,878	1,878	0
P749	Children's Centres Refurbishments	M Jarrett	0	98,000	98,000	51,621	(46,379)	0
P196	Early Years Service Capital Development Programme	M Jarrett	250,000	280,000	530,000	1,927	(528,073)	(500,000)
P221	Delegation Portal	M Jarrett	0	36,000	36,000	36,878	878	0
P222	Children & Families Portal	M Jarrett	0	80,000	80,000	15,878	(64,122)	0
Total Childrens, Learning & Skills Services			7,870,000	2,699,000	10,569,000	3,256,058	(6,723,331)	(5,061,000)
Place and Development								
Building Management								
P146	Arbour Park Community Sports Facility	A Cope	0	16,000	16,000	7,038	(8,962)	0
P191	Fire Risk Assessment Works	A Cope		69,000	69,000	26,628	(42,372)	0
P193	Observatory House	A Cope	3,000,000	273,000	3,273,000	101,742	(3,171,258)	(1,273,000)
Environmental Services								
P580	Mayrise Insourcing	R West	0	10,000	10,000	1,878	(8,122)	0
P581	Domestic Wheeled Bins & Containers	R West	125,000	41,000	166,000	54,922	(111,078)	0
P176	Refuse fleet & Grounds Plant equipment	R West	0	86,000	86,000	2,570	(83,430)	0
P220	Urban Tree Challenge Fund	R West	1,023,000	(51,000)	972,000	129,062	(842,938)	0
P223	Recycling Initiatives	R West	500,000		500,000		(500,000)	(500,000)
Housing People Services								

Capital Monitor Q3: General Fund - 20/21

Cost Centre Code	Capital Project	Project Officer (PO)	20/21 Budget	B/F from 2019/20 Capital Programme	Total Approved Budget 20/21	Expenditure incurred @ Q3 20/21	variance: Expenditure @ Q3 v Approved Budget	Variance: Forecast Outturn v Approved Budget
P006	Disabled Facilities Grant	A Maan	550,000		550,000	186,721	(363,279)	0
P184	Purchase of 34 herschel St and 2 Victoria St	D Gilbert	0	15,000	15,000	56,469	41,469	0
P216	New Housing Management	T McAuliffe	0	1,409,000	1,409,000	291,368	(1,117,632)	(909,000)
Housing Development & Contracts								
P194	Compulsory Purchase Order Reserve	I Blake	1,645,000	362,000	2,007,000	134,165	(1,872,835)	(1,500,000)
P230	Bringing Long Term Empty Property back into Residential u	R Richards		200,000	200,000	0	(200,000)	0
P181	Fire Risk Assessment (Nova House)	F Garvey	5,000,000	283,000	5,283,000	1,534,118	(3,748,882)	(2,000,000)
P208	Chalvey Extra Care Housing	K Lallian	14,800,000	(1,917,000)	12,883,000	177,375	(12,705,625)	(12,313,000)
Total Place & Development			26,643,000	796,000	27,439,000	2,704,056	(24,734,944)	(18,495,000)
Regeneration								
Major Infrastructure projects								
P102	Local Sustainable Transport Fund	S De Cruz	0	188,000	188,000	0	(188,000)	0
	A4059 Bike Hire docks x 3							0
	A4059 Bike Hire bikes							0
	A0292 New Bus Shelter Hub							0
	B4843 Widening of Huntercombe Spur Rbt							0
	B4844 Variable Message Signs							0
P149	A332 Windsor Road Widening Scheme LEP/Other	S De Cruz	0	500,000	500,000	14,655	(485,345)	0
P148	A355 Tuns Lane LEP Transport Scheme	S De Cruz		0	0	0	0	0
P144	Slough MRT	S De Cruz	0	0	0	105	105	0
P192	LTP Implementation Plan	S De Cruz	400,000	338,000	738,000	(353,504)	(1,091,504)	0
	A4000 General					6,687		0
	B4930 Emergency Active Travel Fund	M Byrne				(417,833)		0
	B4872 - Road Safety Programme					17,236		0
	B4873 - ITS Enhancements					39,783		0
	B4874 - Town Centre Improvements							0
	B4875 - Streetlighting							0
	B4876 - Parking							0
	B4915 - 20 mph zone							0
	B6274 - Traffic Signal					623		0
P160	LED Upgrade	Sing Wai	0	353,000	353,000	48,307	(304,693)	(303,000)
P881	Colnbrook By-pass	Sing Wai	129,000	0	129,000	13,902	(115,098)	(115,000)
P186	Bridge Capital Works	Sing Wai	1,600,000	48,000	1,648,000	7,116	(1,640,885)	0
	B4920-Langley Footbridge					2,000		0
P187	Flood Defence Measures SBC/EA Partnership	Sing Wai	0	98,000	98,000		(98,000)	(98,000)
P209	Zone 1 - Sutton Lane Gyrotory (MRT)	Sing Wai	4,000,000	909,000	4,909,000	123,057	(4,785,943)	(2,500,000)
P210	Zone 2 - Foxborough (MRT)	Sing Wai	3,000,000	(45,000)	2,955,000	829,290	(2,125,710)	0
P211	Zone 3 - Park & Ride (MRT)	Sing Wai	4,000,000	949,000	4,949,000	130,055	(4,818,945)	(4,000,000)
P212	Zone 4 - Stoke Road	Sing Wai	8,540,000	617,000	9,157,000	356,300	(8,800,700)	(7,000,000)
P213	Zone 5 - Slough Station	Sing Wai	1,000,000	63,000	1,063,000	112,770	(950,230)	0
P214	Zone 6 - Wexham	Sing Wai	0	139,000	139,000	124,321	(14,679)	2,000,000
P215	Zone 7 - Off Road Cycle Route	Sing Wai	0	184,000	184,000	14,433	(169,567)	0
P157	Burnham Station LEP	M Byrne	0	323,000	323,000	(567)	(323,567)	0
P053	Langley Station LEP	C Green	0	210,000	210,000	(188,551)	(398,551)	0
P235	Langley High Street Improvements LEP	Sing Wai		2,828,400	2,828,400	604	(2,827,796)	(2,828,400)
P579	A4 Cycle	M Byrne	0	0	0	0	0	0
P188	Community Transport Fleet	J Newman	0	183,000	183,000	1,878	(181,122)	(83,000)
P155	Air Quality Monitoring	J Newman	38,000	74,000	112,000	40,662	(71,338)	0
P125	Electric Vehicle Network	J Newman	600,000	138,000	738,000	1,878	(736,122)	(723,000)
P170	Carbon Management-Fleet Challenge	J Newman	970,000	(105,000)	865,000	(122,422)	(987,422)	(715,000)
P168	Re-fit Programme	J Newman	1,334,000	(72,000)	1,262,000	12,516	(1,249,484)	(1,162,000)
P203	Car Club	J Newman	500,000	98,000	598,000	1,878	(498,122)	(568,000)
P225	Environmental Initiatives - Match Funding	J Newman	1,000,000	0	1,000,000	0	(1,000,000)	(1,000,000)
Planning & Transport								
P174	Highways Maintenance Annual Programme	K Hothi	524,000	17,000	541,000	71,658	(469,342)	0
P111/P7	Major Highways Programmes	K Hothi	1,265,000	600,000	1,865,000	670,147	(1,194,853)	0
P224	Minor Highway Pavements & Street Improvement		1,000,000		1,000,000		(1,000,000)	(1,000,000)
Regeneration Delivery								
P180	Capital Works following Stock Condition Survey (Childrens	A Thomas	2,400,000	0	2,400,000	4,343,283	1,943,283	2,000,000
P228	Asbestos Removal (GF)	A Thomas		1,000,000	1,000,000	104,232	(895,768)	0
Regeneration Development								
P128	Corporate Property Asset Management	S Gibson	0	0	0	75,178	75,178	50,000
P204	Hub Development	S Gibson	5,000,000	72,000	5,072,000	1,328,849	(3,743,151)	(3,072,000)
	LMP Move					623,575		0
	B4899 Localities Strategy North (Britwell)					489,771		0
	B4900 Localities Strategy South (Chalvey)					152,836		0
	B4901 Localities Strategy East (Trelwaney)					62,667		0
	B4902 Localities Strategy Central (SMP)							0
P226	Youth Hub	K Gandhi	5,000,000	0	5,000,000	0	(5,000,000)	(5,000,000)
P127	Demolitions	S Gibson	1,950,000	(151,000)	1,799,000	209,447	(1,589,553)	0
P171	Slough Basin (Stoke Wharf)	S Gibson	0	50,000	50,000	16,583	(33,417)	0
P135	Plymouth Road (dilapidation works)	S Gibson	0	105,000	105,000	1,936	(103,064)	0
P172/P1	Thames Valley University Site	S Gibson	4,000,000	122,000	4,122,000	240,713	(3,881,287)	(3,000,000)
P156	Strategic Acquisition fund	S Gibson	20,000,000		20,000,000	2,353,487	(17,646,513)	0
	B4910 Freehold interest of 21, Roydsdale Way, Euroway Industrial Estate, Bradford, West Yorkshire					794		0
	B4904Acquasuli House 12-14 Bath Road					3,000		0
	B4903Odeon, Churchill Way West, Basingstoke					1,399		0
	B4878 Gala Bingo					600,000		0
	B4832 Purchase of Cornwall House					15,952		0
	B4937 7 McKenzie Street					386,150		0
	B4845 100A Wexham Road					14,025		0
	A9648 Purchase of 10 - 12 Wheelwrights Place, Colnbrook					597,361		0
	A9647 27/28 Wexham Business Village					732,798		0
	A4000 General					2,008		0
P159	Development Old Library Site	S Gibson	20,673,000	(5,309,000)	15,364,000	19,296,579	3,932,579	0
	B4905 - Old Library Site (Residential)					5,240,000	5,240,000	0
P206	Refurbishment of 32 Chalvey Road East	S Gibson		65,000	65,000	62,555	(2,445)	0
P229	St Martins Place	A Rokins		250,000	250,000	168,497	(81,503)	0
P179	James Elliman Homes	N Cooper	13,000,000	(3,002,000)	9,998,000	4,013,418	(5,984,582)	3,202,000
Total Regeneration			101,923,000	1,837,400	103,760,400	39,364,641	(28,817,757)	(25,915,400)
Finance & Resources								
Digital & Strategic IT								
P161	Financial System Upgrades/Aggresso Phase 2	N Wilcox	500,000	0	500,000	928,497	428,497	900,000
P183	Management Information Centre	A Cowen	0	31,000	31,000	44,778	13,778	0
P084	IT Infrastrucure Refresh	V McGuire	3,350,000	2,016,000	5,366,000	1,200,094	(4,165,906)	(2,366,000)

Capital Monitor Q3: General Fund - 20/21

Cost Centre Code	Capital Project	Project Officer (PO)	20/21 Budget	B/F from 2019/20 Capital Programme	Total Approved Budget 20/21	Expenditure incurred @ Q3 20/21	variance: Expenditure @ Q3 v Approved Budget	Variance: Forecast Outturn v Approved Budget
			£	£	£	£	£	£
	Finance							
P871	Community Investment Fund	Various	840,000	670,000	1,510,000	281,469	(1,228,531)	(510,000)
P218	Community Investment Fund-Cabinet	Various	210,000	175,000	385,000	44,105	(340,895)	0
	Total Finance & Resources		4,900,000	2,892,000	7,792,000	2,498,943	(5,293,057)	(1,976,000)
								0
	TOTAL GENERAL FUND CAPITAL PROGRAMME		147,102,000	16,239,400	163,341,400	50,803,025	(76,370,762)	(58,859,400)

This page is intentionally left blank

Capital Monitor Q3: HRA - 20/21

Cost Centre Code	Capital Project	20/21 Budget	B/F from 2019/20 Capital Programme	Total Approved Budget 20/21	Expenditure incurred @ Q3 20/21	Variance: Expenditure @ Q3 v Approved Budget	Variance: Forecast Outturn v Approved Budget
		£	£	£	£	£	£
	RMI Capital Programme						
P406	Stock Condition Survey	0	750,000	750,000	80,376	(669,624)	(750,000)
P407	Commissioning of Repairs Maintenance and Investment Contract	0		0	160,881	160,881	200,000
P408	Brooms & Poplar Fire Compliance Upgrade Works	0	500,000	500,000	45,850	(454,150)	0
P409	Boiler Replacement and heating	500,000		500,000	86,544	(413,456)	308,000
P413	Kitchen & Bathroom Replacement	700,000		700,000	0	(700,000)	0
P415	Electrical Systems	120,000		120,000	(49,308)	(169,308)	0
P419	Garage & Environmental Improvements	2,000,000		2,000,000	201,407	(1,798,593)	0
P421	Capitalised Repairs				631,367	631,367	0
P431	FRA & Asbestos Removal Works	0	1,000,000	1,000,000	332,367	(667,633)	0
P547	Major Aids & Adaptations	250,000		250,000	72,773	(177,227)	0
P552	Windows Replacement				9,858	9,858	0
	Planned Maintenance Capital						
P405	Tower and Ashbourne	0		0	1,645,642	1,645,642	693,000
P412	Windows and Door Replacement	700,000		700,000	(3,750)	(703,750)	0
P414	Bathroom replacement	0		0	0	0	0
P416	Additional Establishment Costs	0		0	0	0	0
P417	Roof Replacement	0		0	0	0	0
P418	Structural	0		0	650	650	0
P422	Security & Controlled Entry Modernisation	483,000		483,000	92,549	(390,451)	0
P433	Capitalised voids	60,000		60,000	4,805	(55,195)	0
P432	RMI Remodelling and Investment	4,000,000		4,000,000	1,581,944	(2,418,056)	3,661,000
P432 A4000	Budget Head				914,311		0
P432 A4530	1-28 Keel Drive				3,021		0
P432 A4532	587-611 Churchill Road				3,856		0
P432 A4534	322-337 Paget Road				3,021		0
P432A4535	266-281 Stile Road				3,021		0
P432 A4537	401-409 High Street, Langley				3,021		0
P432 A4538	10-21 Hampden Road				3,021		0
P432 A4539	35-48 Maryside				3,021		0
P432 A4540	1-41 Minster Way				3,021		0
P432 A4542	1-17/1-11 The Cherries				3,021		0
P432 A4544	Weekes Drive				262,753		0
P432 A4545	Quantock Close				22,755		0
P432 A4546	Broom House				76,818		0
P432 A4547	Humber Way				94,686		0
P432 A4567	25-34 Stour Close				3,021		0
P432 A4573	19-25 Lansdowne Road				3,000		0
P4732 A4576	London Road/Gateway Project				3,750		0
P432 A4578	108-125 Trelwney Ave				3,021		0
P432 A4676	421-470 High Street, Langley				75,629		0
P432 A4679	Monksfield Way & Hawkshill Road				3,021		0
P432 A4680	582-589 Pemberton Road				3,021		0
P432 A9990	Transfer to Balance Sheet (Asset)				5,000		0
P432 B4913	Rochford Gardens				23,130		0
P432 B4921	204-206 High Street (BHS Site)				15,000		0
P432 B4922	Akzo Nobel				45,000		0
P435	Rochford Hostel	0		0	3,984	3,984	0
	Total RMI Capital Programme	8,813,000	2,250,000	11,063,000	4,897,939	(6,165,061)	4,112,000
	Affordable Homes						
P575	Affordable Homes	8,000,000		8,000,000	3,325,695	(4,674,305)	(527,000)
C4xxx P575 A9	A9601 324 Trelwney Ave				7,033		0
C4xxx P575 B6	Other Recharges From-Property Services				488		0
C4xxx P575 B9	B9723 Cheviot Road				233,525		0
C4xxx P575 B9	B9721 Newport Road				71,632		0
C4xxx P575 B9	B9710 Turton Way				401,927		0
C4xxx P575 B9	B9709 Bowyer Drive				104,595		0
C4xxx P575 B9	B9708 adj 7 Moreton Way Garages				22,647		0
C4xxx P575 B9	B9707 7-9 Mansel Close				16,360		0
C4xxx P575 B9	B9706 Fox Road				34,961		0
C4xxx P575 B9	B9705 Pendeen Court				65,580		0
C4xxx P575 B6	B6332 Phase 4-Belfast Ave				1,739,389		0
C4xxx P575 A4	A4658 Langley Police Station				640		0
C4xxx P575 A4	A4657 - Britwell Ex-Servicemens Club				543,517		0
C4xxx P575 A4	A4654 Wordsworth				6,006		0
C4xxx P575 A4	A4652 Gascons				9,344		0
C4xxx P575 A4	A4651 Pemberton				18,591		0
C4xxx P575 A4	A4625 Brook Path				40,615		0
C4xxx P575 A4	A4621 Lynchpin				1,162		0
C4xxx P575 A4	A4592 Acqisition of Merrymakers				2,941		0
C4xxx P575 A4	A4000 Budget Head				4,741		0
	Total Affordable Homes	8,000,000	0	8,000,000	3,325,695	(4,674,305)	(527,000)
	Total Housing Revenue Account CAPITAL BUDGET	16,813,000	2,250,000	19,063,000	8,223,634	(10,839,366)	3,585,000

This page is intentionally left blank